





Annual Report 2018

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We're building futures to fulfil the aspirations of our tūpuna and sustain and enable our mokopuna and whānau to soar and fly to the highest heights, for generations to come.

To soar to the highest heights

90 90 90

Building Brighter **Futures**

Hāpaitia te āpōpō



Tēnā koutou katoa

We are pleased to provide you with the Ngāti Whātua Ōrākei Whai Rawa Limited (Whai Rawa) Annual Report for the year ended 30 June 2018.

Reflecting on the past year, it is pleasing to see not only the continued growth of hapū assets through prudent investment and property diversification strategies, but also the successful launch of two major, innovative initiatives for whānau, the Toi Ora (health insurance) and Toi Tupu (savings and investment) schemes.

While there are direct, immediate benefits to members from participating in these schemes in terms of improvements to

personal health and financial security, importantly they also lay the strongest foundation for those enhanced outcomes to become inter-generational.

The development of these schemes are the embodiment of Whai Rawa's vision to balance the needs of 'now' with those of 'tomorrow'

Increased total assets by Increased equity by of the year ended 30 June 2018, include: Cash distributions to the Trust and Whai Maia of million Highlights housing stock

> Steady development on the former NZDF lands and a new apartment block at Eastcliffe Retirement Village



Flourishing Future Directors and Intern programmes





Toi Ora (Health Insurance) and Toi Tupu (Savings and Investment) initiatives launched

Toi Ora and Toi Tupu

Individually and collectively, these schemes are considered groundbreaking in first nations communities around the world. Designed to have a direct and positive impact on the lives of whānau now and into the future, Toi Ora and Toi Tupu put Ngāti Whātua Ōrākei in the driver's seat, providing all members with the opportunity to take control and positively influence their lives in terms of health and financial security.

Homes for whānau

Our focus on building and upgrading homes for whanau continued at pace this year. The 68 former Housing New Zealand houses that make up the majority of the Ōrākei Papakāinga have gradually been brought up to standard and ongoing maintenance schedules planned. The first tranche of Kupe Street homes purchased under an Exclusivity Agreement with Housing New Zealand has been settled with further homes to be acquired over the next five years.

A post occupancy review of the globally recognised Kāinga Tuatahi development has begun so we can learn the lessons and ensure that Kāinga Tuarua is an even greater success for the hapū. Continuous improvement is our goal and we remain committed to setting the standard for quality, eco-friendly and energy-efficient homes for whanau.

Building communities

Whai Rawa continues to make steady progress on major property development projects. Development on the former New Zealand Defence Force lands on the North Shore is continuing with community engagement and the relocation of vacant homes to sites around the North Island being a key focus this year. Earthworks have begun at Belmont's Hillary development, while remediation is nearly complete on the Roberts Avenue site in Bayswater.

Necessity is said to be the mother of invention, and the new Kahu Apartment development at Eastcliffe Retirement Village proves the rule. The weathertightness issues and subsequent demolition of six blocks in 2017 was a tragedy for the affected residents. While taking the opportunity to develop a masterplan for the site, Whai Rawa determined that completion of planning, consenting and building would take too long and that an alternative solution be sought for affected residents in the shortest possible time. The new Klein-designed Kahu block is the exciting response to that brief.



The faces of the future

Our successful Future Directors and internship programmes have again been well subscribed in 2018. It is gratifying to see the calibre of talent within Ngāti Whātua Ōrākei who want to learn not just about governance, but the various ways in which they can potentially assist to drive the future success of Ngāti Whātua Ōrākei.

In this year's Annual Report, we asked our 'faces of the future' to describe their experiences at Whai Rawa in their own words. Their stories make for interesting reading and reinforce the Board's view that the value of these mentorship programmes goes well beyond the role they play in terms of succession planning and self-determination; they instil confidence, ambition and resolve in our future leaders.

Quay Park

The Quay Park lands are the jewel in the Ngāti Whātua Ōrākei property investment crown. This land can never be sold and income is derived from ground lease rental that is negotiated with lessees every seven years. Ground rent reviews are currently underway and will be concluded in the next financial year.





Ōrākei ua Ngāti

Forging the future

The year ahead will be dominated by construction. Whai Rawa will develop two sites on the North Shore. Eastcliffe's development will progress in various stages of construction, with masterplanning well advanced for the balance of the Eastcliffe Retirement Village and Quay Park.

These are the building projects that pave the way to expanding the asset base, and in doing so forge a positive future for the entire hapū.

It has been a busy and successful year at Whai Rawa – that is only possible through the commitment and determination of the directors and management team. Thank you for your dedication.

Mauri ora, and Shalom Michael Stiassny CHAIRMAN

Board of Te Mana Whakahaere Directors



Michael Stiassny Chair

Michael Stiassny is one of New Zealand's most respected directors and his passion for Ngāti Whātua Ōrākei goes well beyond his position as Chair. Michael says his motivation is simple - to bring about positive and lasting change for the hapū.

Chairman since 2013, Michael's influence on Whai Rawa has led to both growth for the company and the professional development of his fellow directors. A key focus for Michael has been the need to prepare Whai Rawa for succession.

A fellow and past president of The Institute of Directors in New Zealand (Inc.) (FInstD), Michael has a 40 year strong background in financial consultancy, is a leading corporate governance practitioner and now specialises in strategic advisory and issues resolution.

A Chartered Accountant and lawyer, Michael is a director of a number of public and private companies.



Sir Rob Fenwick **Independent Director**

Sir Rob Fenwick is an experienced businessman and company director whose business interests have been closely aligned with sustainable development. He has long standing connections with Ngāti Whātua Ōrākei.

He is a Fellow of the Institute of Directors, a founder of Sustainable Business Council and a director of Te Papa Tongarewa, two national science challenges, Predator Free 2050 and The Kiwi Trust.

In 2016, Rob became a Knight Companion of the New Zealand Order of Merit for services to the environment, and was one of 3 finalists for New Zealander of the Year. This followed his recognition in 2015 as the recipient of the Sir Peter Blake Medal for outstanding leadership contributions to New Zealand.

Rob has a strong connection with the Hauraki Gulf being a former Chairman of Motutapu Island Restoration Trust and an advocate for Te Matuku Bay Marine Reserve where he operates a successful oyster farm.



Precious Clark Whānau Director

Precious runs her company Maurea Consulting Ltd which delivers Te Kaa, a training programme that ignites your Maori cultural competency. Precious led the development of Whātua Ahurutanga, our housing strategy. She is passionate about our reo and tikanga, education, housing and innovation in social media.



Ngarimu Blair Trust Representative Director

Ngarimu is the Deputy Chair, Chair of the Settlement Protection Team and the Trust's appointee to Whai Rawa Limited. He was elected to the Trust in 2006 and is active across many kaupapa. He is passionate about Auckland tribal histories and kaitiakitanga.

Julia Steenson Whānau Director

Julia was appointed to Whai Rawa in June 2017 and is a business woman with a background in law, finance and project management. As General Counsel for Te Wānanga o Aotearoa, she recently presented on Intellectual Property at the World Indigenous People Conference in Toronto. Julia also lead the development of an online risk programme that won two awards at the 2017 LEARNX Impact Awards in Australia. Prior to this, Julia worked in Corporate and Commercial banking in London and Auckland. Julia is also Chair of Kia Puawai Ltd, part of the Annah Stretton Foundation.

Ngāti Whātua Õrākei Whai





Rob Hutchinson Independent Director

Rob Hutchison served as Chief Executive Officer of Ngāti Whātua Ōrākei Whai Rawa Limited from 2012 - 2017. Hutchison had been instrumental in growing the iwi's asset base from \$356 million in 2012 to close to \$1 billion today. He has also held positions with Jones Lang La Salle and Colliers International. He now runs his own consultancy business Waitea Property Advisory. He is of Scottish ancestry and has had a very impressive career in property. He served as Valuer General and Chief Executive of the North Shore City Council and was a Judge for the Property Council NZ awards for many years.

Building Future Leaders

Ākina ngā rangatira mō āpōpō

> At Whai Rawa, our vision extends well beyond meeting the financial needs of the hapū. We have undertaken to grow the skills and talent within the hapū to take over these responsibilities. Self-determination begins with both identifying and then successfully developing new leaders in meaningful ways.



Future Directors' programme

In the three years since the Whai Rawa Future Directors' programme was established, it has attracted highly talented and ambitious whānau who want to contribute to the future success of the hapū. Stacey Perillo and Te Arepa Morehu are currently making valuable contributions at the Board table and in return, learning about all aspects of governance.

The Future Directors' programme is a 2 year programme that identifies and develops our future leaders by placing them on to the Whai Rawa Board alongside our Directors giving them exposure and insights to governance. It is an expectation that the Future Directors' are supported in their governance aspirations through mentoring and professional development pathways. The Future Directors' programme is designed to help develop the next generation of Ngāti Whātua Ōrākei Directors, kia ākina ngā rangatira mō āpōpō.

Stacey Perillo

I had no idea what to expect coming into the Future Directors' programme. I remember being slightly nervous sitting alongside respected business leaders as well as fluent speakers of Te Reo Māori (something I want to be able to do before I die) and to be honest I still am sometimes.

I have learnt that we can't take the assets we have for granted. We need to think about the future and what we are leaving for generations to come.

I have welcomed the opportunity to learn from – and about – the different people and entities that make up Ngāti Whātua Ōrakei. I also enjoy being able to voice my opinions on important kaupapa such as Kāinga, Toi Tupu and Toi Ora.

Attending the week long Institute of Directors Company Directors' Course was a privilege. It has provided me with a strong framework to guide good governance practice. My view now is that one of the biggest governance challenges is to avoid complacency and always be thinking about what could be around the corner in every decision you make.

I think we are extremely lucky to have the likes of Sir Rob Fenwick, Michael Stiassny, Rob Hutchison and Andrew Crocker (CEO) sitting on the WRL board

Te Arepa Morehu

He whakamānawa tāku te noho i runga i te poari o Whai Rawa. It has been a great honour sitting on the Whai Rawa board. I have learnt many things to do with Ngāti Whātua Ōrākei that I wasn't privy to previously. It has given me some great insights into some of the big decisions that are made on behalf of the hapū.

A part of the Future Directors' programme that I find really interesting is observing the dynamics of a board – the different perspectives of people working together for the better of the company. There are many opinions and ideas, but ultimately it is how you gain alignment that will lead to an outcome or decision.

Not having previous board experience, one of the biggest challenges I faced while on the Whai Rawa board was

and helping to manage our asset base alongside our whānau directors and employees.

Although these people will eventually move on, I believe their mana and haututanga will remain part of this organisation's culture. This will continue to drive a very bright future for Ngāti Whātua Ōrākei from a commercial perspective.

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From a people perspective, if history has taught us anything it is that we are stronger as a people together. I truly believe that the future success of our tribe relies on our ability to put aside selfinterest and focus our efforts on strategies that generate the best possible outcomes for whānau.

My reasons for joining the Future Directors' programme were to learn more about the inner workings of our hapū organisations and hopefully add value, rather than with thoughts of pursuing a governance career. However, I now feel sad that this experience will soon come to an end. I have really enjoyed the satisfaction that comes from working somewhere that you know will benefit your whānau and people you love.

getting up to speed. Sitting in the first couple of board meetings and seeing the depth of knowledge that everyone else had around particular topics and the networks they had gained over time was daunting. Attending multiple Institute of Directors' courses has helped me understand some of the challenges faced in governance. I also have greater insights into board best practice which I can now utilise to contribute to the board meetings.

In my view, one of the best decisions made by Ngāti Whātua Ōrākei was to create opportunities such as the Future Director programme to build up the skill pool in the governance arena. Through my personal growth in the last year of being a future director I have realised that governance is an area that I want to explore further.

Noho i te wharau o hāneanea.

#### Summer intern programme

This year, we also welcomed three interns – Selwyn-Roimata Teua, Shakela Salim and Waimarie Hunia – into the Whai Rawa offices. Over the summer, they turned their hands and minds to a wide range of tasks. They learned as they went; not just specific new skills, but also about themselves, their drivers and future ambitions. Each young woman impressed with their capacity to dig deep. We enjoyed watching their confidence grow as they accepted challenges, mastered new skills, and succeeded in surpassing their own expectations.

Here's what they had to say about their experience.



Selwyn-Roimata Teua (left) and Shakela Salim (right)

#### **Selwyn-Roimata Teua** Bachelor of Business, AUT – Marketing and Design major

Being part of the intern programme has been nothing short of enjoyable and full of many learnings. As interns, we come into new spaces to see a different aspect of the workforce. You learn to be independent in your work and how to manage competing priorities as well as just making things happen when they need to!

I have learnt how to better communicate with people I am working with and how to approach different situations. Being in an unfamiliar work environment, I've been able to develop new skills that will benefit me now and in the future.

For me, the most enjoyable part of this whole experience has been the "doing". Being able to do for our people what many could only dream about. Having the chance to learn and grow alongside the other interns has been a bonus as well. I think this internship has definitely given me more of a push to face things head on. Taking on challenges that I never would have before and diving in the deep end, even when I'm not completely sure.

In life, my biggest aspiration is to be an inspiration for those who may be watching. It is really important to me that I can pave a way for those younger than me. I also aspire to be able to show people opportunities aren't to be wasted. To show that any and everything is possible, if you really want it.

#### Shakela Salim

Bachelor of Commerce / Bachelor of Arts – The University of Auckland

Ko Shakela Salim tōku ingoa, he uri ahau nō te whānau Cullen me te whānau Kepateaweawe, tēnei te tuku mihi ki ngā uri o Tuperiri.

My summer internship with Ngāti Whātua Ōrākei was an opportunity filled with great learnings and knowledge. I had the privilege to work and experience the field of business in our very own subsidiary – a once in a lifetime experience.

The most enjoyable part was being able to work on something that I am passionate about: I was involved in two ground-breaking initiatives Toi Tupu (our very own savings and investment scheme) and Toi Ora (free health insurance for our people). A highlight was being involved in the planning phase because it allowed me to bring my existing skillsets to whānau-centric projects. Let's see what else is yet to follow!

#### Waimarie Hunia Bachelor of Arts / Bachelor of Law - The University of Auckland.

He uri ahau nō Tuperiri, i tupu ake ahau ki waenga i ngā parirau o te kāhupōkere i te papakāinga o Ōrākei.

Anei ahau, tetahi o ngā uri o Tautoko Morehu raua ko Pikiteora Morehu. Ko Waimarie Hunia ahau.

As a school leaver the internship programme was an opportunity for me to get some insights in an office environment.

My favourite part of the intern programme was the induction week. We were welcomed with a whakatau at the office, giving me the opportunity to not only meet the members of staff but to also meet my fellow interns, half of whom I already knew and others that I had yet to meet. Over the course of the week we got back to our roots with a hīkoi and history of the maunga, an excursion to the Hillary development on the North Shore and the Glen Innes health services. It is amazing to see the amount of influence we have over our assets and what those assets in turn return to us.

In our first week we were hosted by the Whai Rawa Board for lunch, we were able to see first hand the drivers and goals for them and what it means for us.

My internship has prepared me for the year ahead by teaching me about time management and responsibility. Being part of the first group of interns, I was determined to give it my best. I was a part of the Residential team that manages the information for the assets so a key part of the role was to learn a CRE system that enables large datasets to be reported.

The programme has made me feel more confident and it has given me an insight into what Whai Maia and Whai Rawa do for our hapū. Ngāti Whātua Ōrākei Whai Rawa Limite

I learned many things over the course of the internship, from having to learn and recite my whakapapa in five minutes and sitting in a board room sharing my opinion on programmes and projects for whānau, right through to planning events at a moment's notice.

It made the feeling of being uncomfortable the new comfortable. All of which were testing and better yet a lesson at the same time. To work in a corporate structure that lets you embrace your culture but also teach you many practical skills about business is an experience that cannot be exchanged!

I was able to learn a plethora of new skillsets and knowledge through my internship at Whai Rawa Ltd which have been added to my kete. I'm excited to see what the future has in store for ngā uri o Ngāti Whātua Ōrākei.

Tū mai ngā uri o Ngāti Whātua Ōrākei!



Waimarie Hunia

# Building Future Communities

Te whakatupu hapori

#### North Shore – Hillary & Roberts Avenue Developments

Sustained community engagement has been the focus of North Shore development in FY18. We have worked constructively with the New Zealand Defence Force (NZDF) to develop a carefully timed relocation plan for vacant homes as around 40 houses are surrendered each year. This response was borne out of our desire to have as little environmental impact as possible: relocating empty houses avoids the need for potentially site-contaminating demolition. Former NZDF houses are now located the length and breadth of the North Island. Where appropriate, site materials such as topsoil etc. are being reused and recycled.

Property development is Whai Rawa's core asset growth strategy. Over the past year, steady progress has been made developing the ex-New Zealand Defence Force sites on the North Shore. And, in the wake of the Eastcliffe Retirement Village weathertightness issues noted in 2017, a new development is now underway to house affected residents.





#### Eastcliffe Retirement Village - Kahu Apartments

As a result of the weathertightness issues and subsequent demolition of six blocks, master-planning for the redevelopment of Eastcliffe Retirement Village is currently being undertaken by Warren & Mahoney. Given the process of design and consenting is likely to take some time, Whai Rawa is expediting development of one block to provide a permanent option as quickly as possible for affected residents.

The new concept has been designed by specialist architectural firm, Klein. The Kahu apartments will be situated on the current carpark off Kupe Street, with a northwesterly aspect taking full advantage of views across Auckland City and the Waitemata Harbour.

# Ngāti Whātua Õrākei Whai Rawa Limite

#### **Hillary Development**

The first stage of the Hillary Development in Belmont has now commenced with earthworks and remediation activities underway. The building of the first 37 new homes is due to commence in early 2019. When complete, the Hillary development will comprise 300 to 400 new homes

#### **Roberts Avenue**

Earthworks and land remediation is nearly completed on the 33-lot Roberts Avenue development in Bayswater. Civil works and construction of the three level walk-up apartments is due to commence early next year with completion anticipated in 2020.



ist's impression of Kau Apartm

The apartments will feature quality materials, spacious floor plans and privacy from next phase development, as well as being future-proofed to enable residents to stay in their homes longer e.g. bathrooms that are designed to meet changing mobility needs. All apartments will also include large decks, undercover carparks and improved storage that were not available in the old town houses and apartments. Earthworks have begun and construction is due for completion in 2020.



Building Ka tū pari

Shelter is a basic human need that leads to better health and prosperity. As part of Whai Rawa's mandate, we want to see as many whānau as possible have access to healthy homes on our traditional lands throughout the Ōrākei Papakāinga.

We have a number of different projects and programmes underway to build quality housing stock and significantly upgrade existing houses that fall below the standards we wish for whanau. Each year, progress towards these goals is made and FY18 has been no exception.

#### **Residential Compliance** Programme

oneone

There are 68 former Housing New Zealand (HNZ) houses throughout the Örākei Papakāinga (primarily along Kupe Street), known as the 'residential' stock. These houses were purchased in 1996 and leased back to HNZ until 2013 when Whai Rawa took over their management. These homes are now leased by Whai Rawa to Whai Maia and then on to hapū members.

In many cases these houses were in poor condition and over the past four years, Whai Rawa has focused on assessing and upgrading them.

Over time, we have developed a set of Housing Sandards that go beyond mere compliance; it is our intention

# **Futures for** toka toka, ka horo pari oneone OUR Whānau

to ensure that Ngāti Whatua Ōrākei delivers on its commitment to Whātua Āhurutanga – warm, dry, safe and healthy homes for our members. The Kupe Street properties have gradually been brought up to standard and ongoing maintenance schedules developed.

As a result, anecdotal evidence suggests that the better living conditions are leading to improved health and general welfare for whanau tenants and their tamariki.

#### **Kupe Street Properties**

Kupe Street is our ancesteral heartland and that cultural significance drives Whai Rawa to acquire as much land as possible along the ridge. While this programme is capital intensive, it is a fundamental part of our land investment strategy.

This year, through an Exclusivity Agreement with Housing New Zealand (HNZ), we settled the purchase of our first tranche of properties on Kupe Street. The balance of properties are to be acquired from HNZ over the next five years.

We acknowledge that many Ngāti Whātua Ōrākei whānau are current HNZ tenants living in these houses. Our desire is to keep disruption to a minimum and we will continue to keep tenants informed as the acquisition process progresses in the coming years.

The Kupe Street lands provide us with a rich canvas to realise the aspirations and vision of Ngāti Whātua Ōrākei and its members, and ensure our mana is protected.

#### **High Value Properties**

In 2015, Whai Rawa negotiated the purchase from Housing New Zealand of seven individual properties within the original Orākei block. These properties were acquired directly at market value.

These run down properties were not fit for habitation and have remained vacant while Whai Rawa has assessed the feasibility of development opportunities for these sites in the current market.

#### Kāinga Tuatahi

Kāinga Tuatahi has been hailed as a stellar medium density Papakāinga housing development, gaining award recognition in Aotearoa and on the global stage. With 30 homes and more than 140 whānau now living there, our focus in FY18 has been to formally evaluate the development by conducting a post occupancy review of the processes for Kāinga. It is our intention to follow a path of continuous improvement – ensuring that new papakāinga housing builds on the success of this initial development.

We have partnered with the National Science Challenge and Otago University to assist in this piece of work with the findings being avilable in FY19.



**Orākei Papakāinga** 

#### Kāinga Tuarua

The iwi is now focused on replicating and improving on the success of the Kāinga Tuatahi housing development. A range of affordable, quality housing will be built over the coming years.

Although it does not directly contribute to the commercial growth of the asset portfolio, hapū housing on the papakāinga will remain a major focus for Whai Rawa. With a clear direction to increase new housing stock in Ōrākei, we are continuing to assess other lands and financial models for Kāinga Tuarua and beyond.

# **Building Prosperous Futures**

Ngā tirohanga



#### **Toi Ora**

E tapatahi ana a Ngāti Whātua Ōrākei ki te oranga me te hauora o ngā uri o Tuperiri. I raro i te maru o tana hōtaka Toi Ora, e tukua ana e Ngāti Whātua Ōrākei he inihua hauora ki ana mema katoa.

Improving the health and wellbeing of our people is something of utmost importance, so that as a hapū we can flourish. We looked at various ways to empower our whanau when using the health system and to remove existing or perceived barriers to quality health care and health care options.

As a result, in 2017 Ngāti Whātua Ōrākei committed to provide private health insurance for all members of the hapū. On 4 April 2018, we were proud to launch Toi Ora, offering free private health insurance to all hapu members and - for a limited period during sign up - full coverage of pre-existing conditions.

The Toi Ora offering has been designed by Ngāti Whātua Ōrākei for Ngāti Whātua Ōrākei in partnership with nib NZ.

The Ngāti Whātua Ōrākei Health Insurance plan is a comprehensive insurance plan that covers:





Importantly, all insurance premiums and any excess payments are met by the hapū.

The scheme also aims to encourage members to take control and influence their own health improvements through the use of personalised proactive wellness tools, such as nib's myhealthHQ online wellness portal.

The portal will allow identification of health trends among the hapu to enable relevant and appropriate interventions to the health challenges members face.

Over time, a health management and intervention programme will also be implemented for Ngāti Whātua Ōrākei members to track and manage their own health and improve the collective health of the hapū.

An everyday option to assist with some day-to-day health costs like GP visits, dental, physiotherapy and optical costs (co-payment)

A specialist option which covers specialist consultations and diagnostic procedures that

don't require hospitalisation (fully covered)

Base cover for surgical and medical (non-surgical e.g. cancer treatment) hospitalisation (fully covered)

# Ngāti Whá

신간 Ngāti Whātua Ōrākei Τοί Τυρυ

### **Toi Tupu**

Ko Toi Tupu tētahi kaupapa e whai wāhi ai ngā mema o Ngāti Whātua Ōrākei ki te penapena i ngā moni e tohaina ana ki a rātou e te Uepū. Mō ia Mema ka rēhita, ka whakaritea he pūtea moni mā rātou, ā, hei te 30 o Pipiri 2018 ka raua he moni ki roto rā e te Uepū.





Improving financial security, building financial literacy and providing registered hapū members with a unique opportunity to have a hand in growing the fortunes of Ngāti Whātua Ōrākei is at the heart of Toi Tupu, the inaugural Ngāti Whātua Ōrākei savings and investment scheme.

Registered Ngāti Whātua Ōrākei members that choose to participate in Toi Tupu will have an interest-bearing term deposit set up in their name and receive an annual contribution of approximately \$500 after tax.

#### Whātua investing in Whātua

How does Toi Tupu work?





A term deposit account will be created for each enrolled member

Each enrolled member will receive a \$500 deposit after tax\* (\*Depending on your tax rate)

Members cannot make deposits | Under 18 cannot withdraw | Opt in

Interest earned will be considerably higher than the market rate and the term deposit will be invested by the Ngāti Whātua Ōrākei group of companies in their business activities.

In the coming months, we will be developing information material to help improve hapū members' financial literacy skills, together with providing information about the Ngāti Whātua Ōrākei asset base. Our aim is to have as many members as possible actively engaged in understanding how Whai Rawa operates and builds the financial strength of the hapū.



Term deposit invested back into whātua



Interest on deposit Year 1 2% above BKBM Year 2 4% above BKBM



# **Financial Statements**

For the Year Ended 30 June 2018



#### **Company Directory**

(For the Year Ended 30 June 2018)

| Registered                     | 29 Dockside Lane                                      |
|--------------------------------|-------------------------------------------------------|
| Office                         | Auckland 1010                                         |
| Directors                      | Joann Precious Kowhai Clark                           |
|                                | Julia Anne Steenson                                   |
|                                | Michael Peter Stiassny                                |
|                                | Ngarimu Alan Huiroa Blair<br>Robert Lindsay Hutchison |
|                                | Sir Robert George Mappin Fenwick                      |
|                                |                                                       |
| Company<br>Number              | 678327                                                |
| Auditor                        | ······                                                |
| Additor                        | Auckland                                              |
|                                | New Zealand                                           |
| Banks                          | ANZ National Bank Limited                             |
| Danks                          | Auckland                                              |
|                                | New Zealand                                           |
|                                | Bank Of New Zealand                                   |
|                                | Auckland                                              |
|                                | New Zealand                                           |
|                                | Westpac New Zealand Limited                           |
|                                | Auckland<br>New Zealand                               |
|                                |                                                       |
|                                | ASB Bank Limited<br>Auckland                          |
|                                | New Zealand                                           |
|                                |                                                       |
| Commenced                      | 1 February 2013                                       |
| Trading under<br>New Structure | *****                                                 |
|                                | To actively manage and grow the assets                |
| Nature of<br>Business          | and investments of the Ngāti Whātua                   |

**Business** Location 29 Dockside Lane Auckland 1010

#### **Annual Report**

(For the Year Ended 30 June 2018) The Directors hereby present their Report including Financial Statements of the Group for the year ended 30 June 2018. Section 211 of the Companies Act 1993 requires the following disclosures: Property Owner and Manager. The Group's auditor is Ernst & Young. The following Directors held office during the period: Joann Precious Kowhai Clark Julia Anne Steenson Michael Peter Stiassny Ngarimu Alan Huiroa Blair Robert Lindsay Hutchison (Appointed 1 July 2017) Sir Robert George Mappin Fenwick

Directors' disclosures

Principal

Activities

Auditor

Directors

Donations (Koha)

# For and on behalf of the Board of Directors. Director

been available.

Dated this 28th day of September 2018

- There were no entries recorded in the Register of Interests.

- No Director acquired or disposed of any interest in shares in the company.

- The Board of Directors received no notices from Directors wishing to use company information received in their capacity as Directors which would not have ordinarily

No Koha donations were paid to the Group during the period.

Director

## **Consolidated Statement of Comprehensive Income**

| (For the Year Ended 30 June 2018)     | Note | 2018       | 2017       |
|---------------------------------------|------|------------|------------|
|                                       |      | \$         | \$         |
| Revenue                               |      |            |            |
| nterest and Dividend Revenue          |      | 532,902    | 495,734    |
| Property Rental Revenue               |      | 27,159,158 | 25,289,495 |
| Retirement Village Revenue            |      | 4,994,053  | 5,284,925  |
| Sales                                 |      | 432,169    | 12,949,506 |
| Other                                 | 4    | 240,159    | 279,633    |
| Total Revenue                         |      | 33,358,441 | 44,299,293 |
|                                       |      |            |            |
| Expenses                              |      |            |            |
| Employee Benefits Expense             | 5    | 4,867,727  | 4,735,075  |
| Governance                            | 5    | 371,734    | 255,594    |
| Finance Costs                         | 5    | 9,688,772  | 9,088,045  |
| Rental Property Expense               |      | 4,971,807  | 4,329,808  |
| Retirement Village Service Expense    |      | 2,053,871  | 2,015,246  |
| Professional Fees                     | 5    | 2,331,192  | 1,095,068  |
| Other Expenses                        | 5    | 1,192,391  | 993,183    |
| Depreciation and Amortisation Expense |      | 107,843    | 143,462    |
| Cost of Sales                         |      | 391,718    | 12,525,547 |
| npairment of Inventories              | 6    | 95,466     | 134,197    |
| Bad Debts and Doubtful Debts          |      | (8,995)    | 1,774,658  |
| Fotal Expenses                        |      | 26,063,526 | 37,089,883 |

| Net Profit before taxation and fair value adjustments |   | 7,294,915                      | 7,209,410                       |
|-------------------------------------------------------|---|--------------------------------|---------------------------------|
| Gain on Revaluation of Investment Property            | 7 | 79,270,977                     | 139,080,733                     |
| Unrealised Net Loss on Financial Instruments          |   | (599,555)                      | (692,627)                       |
|                                                       |   |                                |                                 |
|                                                       |   |                                |                                 |
| Net Profit before taxation                            |   | 85,966,337                     | 145,597,516                     |
| Net Profit before taxation<br>Income Tax Expense      | 8 | <b>85,966,337</b><br>1,240,238 | <b>145,597,516</b><br>5,423,995 |
|                                                       | 8 |                                |                                 |

## Consolidated Statement of Changes in Equity

| (For the Year Ended 30 June 2018)          | Note | Contributed Capital | Retained Earnings | Total        |
|--------------------------------------------|------|---------------------|-------------------|--------------|
|                                            |      | \$                  | \$                | \$           |
| At 1 July 2017                             |      | 222,645,446         | 537,833,834       | 760,479,280  |
| Total Comprehensive<br>Income for the year |      | -                   | 84,726,099        | 84,726,099   |
| Dividends paid                             | 24   | -                   | (13,594,000)      | (13,594,000) |
| At 30 June 2018                            |      | 222,645,446         | 608,965,933       | 831,611,379  |
|                                            |      |                     |                   |              |
| At 1 July 2016                             |      | 222,645,446         | 399,504,341       | 622,149,787  |
| Total Comprehensive<br>Income for the year |      | -                   | 140,173,521       | 140,173,521  |
| Dividends paid                             | 24   | -                   | (1,844,028)       | (1,844,028)  |
| At 30 June 2017                            |      | 222,645,446         | 537,833,834       | 760,479,280  |

## **Consolidated Statement of Financial Position**

| *****                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ~~~~~~                                             | >>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>                                                                                                                    | ~~~~~~                                                                                                                                                                                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (As at 30 June 2018)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Note                                               | 2018                                                                                                                                                       | 2017                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                    | \$                                                                                                                                                         | \$                                                                                                                                                                                              |
| Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                    | 831,611,379                                                                                                                                                | 760,479,280                                                                                                                                                                                     |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                    |                                                                                                                                                            |                                                                                                                                                                                                 |
| Cash and Cash Equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 9                                                  | 2,551,616                                                                                                                                                  | 1,710,252                                                                                                                                                                                       |
| Trade and Other Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 10                                                 | 1,780,405                                                                                                                                                  | 2,481,426                                                                                                                                                                                       |
| Tax Asset                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                    | 454,321                                                                                                                                                    | -                                                                                                                                                                                               |
| Related Party Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 11                                                 | 568,051                                                                                                                                                    | 107,700                                                                                                                                                                                         |
| Housing Loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 11                                                 | 325,845                                                                                                                                                    | 336,342                                                                                                                                                                                         |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6                                                  | -                                                                                                                                                          | 164,391                                                                                                                                                                                         |
| Total Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                    | 5,680,238                                                                                                                                                  | 4,800,111                                                                                                                                                                                       |
| Non-Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                    |                                                                                                                                                            |                                                                                                                                                                                                 |
| Deposit on Investment Property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                    | -                                                                                                                                                          | 119,124                                                                                                                                                                                         |
| Investment in Joint Venture                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                    | 17,000                                                                                                                                                     | 17,000                                                                                                                                                                                          |
| Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6                                                  | 72,465,223                                                                                                                                                 | 68,011,693                                                                                                                                                                                      |
| Investment Property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7                                                  | 1,063,067,231                                                                                                                                              | 965,170,145                                                                                                                                                                                     |
| Property, Plant and Equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 12                                                 | 572,677                                                                                                                                                    | 538,290                                                                                                                                                                                         |
| Housing Loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 11                                                 | 12,708,873                                                                                                                                                 | 13,143,597                                                                                                                                                                                      |
| Intangible Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 13                                                 | 1,210                                                                                                                                                      | 15,561                                                                                                                                                                                          |
| Total Non-Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                    | 1,148,832,214                                                                                                                                              | 1,047,015,410                                                                                                                                                                                   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                    |                                                                                                                                                            |                                                                                                                                                                                                 |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                    | 1,154,512,452                                                                                                                                              | 1,051,815,521                                                                                                                                                                                   |
| Total Assets Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                    | 1,154,512,452                                                                                                                                              | 1,051,815,521                                                                                                                                                                                   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                    | 1,154,512,452                                                                                                                                              | <b>1,051,815,521</b><br>1,309,249                                                                                                                                                               |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 14                                                 | <b>1,154,512,452</b><br>-<br>3,230,011                                                                                                                     |                                                                                                                                                                                                 |
| Current Liabilities<br>Tax Payable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 14<br>15                                           | -                                                                                                                                                          | 1,309,249                                                                                                                                                                                       |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                    | 3,230,011                                                                                                                                                  | 1,309,249<br>4,785,107                                                                                                                                                                          |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 15                                                 | -<br>3,230,011<br>736,959                                                                                                                                  | 1,309,249<br>4,785,107<br>818,409                                                                                                                                                               |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 15<br>11                                           | -<br>3,230,011<br>736,959<br>9,520,272                                                                                                                     | 1,309,249<br>4,785,107<br>818,409<br>1,974,150                                                                                                                                                  |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans<br>Refundable Occupation Right Agreements                                                                                                                                                                                                                                                                                                                                                                                                                                    | 15<br>11<br>16                                     | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297                                                                                                       | 1,309,249<br>4,785,107<br>818,409<br>1,974,150                                                                                                                                                  |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans<br>Refundable Occupation Right Agreements<br>Toi Tupu Deposits                                                                                                                                                                                                                                                                                                                                                                                                               | 15<br>11<br>16<br>11                               | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203                                                                                            | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573                                                                                                                                    |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans<br>Refundable Occupation Right Agreements<br>Toi Tupu Deposits<br>Interest Bearing Loans and Borrowings                                                                                                                                                                                                                                                                                                                                                                      | 15<br>11<br>16<br>11                               | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>55,064,825                                                                              | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159                                                                                                                  |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans<br>Refundable Occupation Right Agreements<br>Toi Tupu Deposits<br>Interest Bearing Loans and Borrowings<br>Income in Advance                                                                                                                                                                                                                                                                                                                                                 | 15<br>11<br>16<br>11                               | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>55,064,825<br>3,693,889                                                                 | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668                                                                                                       |
| Current Liabilities<br>Tax Payable<br>Trade and Other Payables<br>Employee Benefits<br>Related Party Loans<br>Refundable Occupation Right Agreements<br>Toi Tupu Deposits<br>Interest Bearing Loans and Borrowings<br>Income in Advance<br>Total Current Liabilities                                                                                                                                                                                                                                                                                                                    | 15<br>11<br>16<br>11                               | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>55,064,825<br>3,693,889                                                                 | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668                                                                                                       |
| Current Liabilities Tax Payable Trade and Other Payables Employee Benefits Related Party Loans Refundable Occupation Right Agreements Toi Tupu Deposits Interest Bearing Loans and Borrowings Income in Advance Total Current Liabilities Non-Current Liabilities                                                                                                                                                                                                                                                                                                                       | 15<br>11<br>16<br>11<br>17                         | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>552,064,825<br>3,693,889<br><b>113,978,456</b>                                          | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668<br><b>61,318,315</b>                                                                                  |
| Current Liabilities Tax Payable Trade and Other Payables Employee Benefits Related Party Loans Refundable Occupation Right Agreements Toi Tupu Deposits Interest Bearing Loans and Borrowings Income in Advance Total Current Liabilities Non-Current Liabilities Deferred Tax Liability                                                                                                                                                                                                                                                                                                | 15<br>11<br>16<br>11<br>17<br>19                   | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>555,064,825<br>3,693,889<br><b>113,978,456</b>                                          | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156                                                                     |
| Current LiabilitiesTax PayableTrade and Other PayablesEmployee BenefitsRelated Party LoansRefundable Occupation Right AgreementsToi Tupu DepositsInterest Bearing Loans and BorrowingsIncome in AdvanceTotal Current LiabilitiesNon-Current LiabilitiesDeferred Tax LiabilityInterest Bearing Loans and Borrowings                                                                                                                                                                                                                                                                      | 15<br>11<br>16<br>11<br>17<br>19<br>19             | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>55,064,825<br>3,693,889<br><b>113,978,456</b><br>2,844,431<br>144,758,611               | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156<br>166,391,082                                                      |
| Current LiabilitiesTax PayableTrade and Other PayablesEmployee BenefitsRelated Party LoansRefundable Occupation Right AgreementsToi Tupu DepositsInterest Bearing Loans and BorrowingsIncome in Advance <b>Non-Current Liabilities</b> Deferred Tax LiabilityInterest Bearing Loans and Borrowings                                                                                                                                                                                                                                                                                      | 15<br>11<br>16<br>11<br>17<br>19<br>19<br>17<br>18 | -<br>3,230,011<br>736,959<br>9,520,272<br>41,140,297<br>592,203<br>555,064,825<br>3,693,889<br><b>113,978,456</b><br>2,844,431<br>144,758,611<br>1,292,182 | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156<br>166,391,082<br>692,627                                           |
| Current LiabilitiesTax PayableTrade and Other PayablesEmployee BenefitsRelated Party LoansRefundable Occupation Right AgreementsToi Tupu DepositsInterest Bearing Loans and BorrowingsIncome in AdvanceTotal Current LiabilitiesNon-Current LiabilitiesDeferred Tax LiabilityInterest Bearing Loans and BorrowingsFair value of Derivative Financial InstrumentsRelated Party Loans                                                                                                                                                                                                     | 15<br>11<br>16<br>11<br>17<br>19<br>19<br>17<br>18 |                                                                                                                                                            | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>-<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156<br>166,391,082<br>692,627<br>60,000,000                             |
| Current LiabilitiesTax PayableTrade and Other PayablesEmployee BenefitsRelated Party LoansRefundable Occupation Right AgreementsToi Tupu DepositsInterest Bearing Loans and BorrowingsIncome in Advance <b>Non-Current Liabilities</b> Deferred Tax LiabilityInterest Bearing Loans and BorrowingsFair value of Derivative Financial InstrumentsRelated Party LoansIncome in Advance                                                                                                                                                                                                    | 15<br>11<br>16<br>11<br>17<br>19<br>19<br>17<br>18 |                                                                                                                                                            | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156<br>166,391,082<br>692,627<br>60,000,000<br>194,061                       |
| Current LiabilitiesTax PayableTrade and Other PayablesEmployee BenefitsRelated Party LoansRefundable Occupation Right AgreementsToi Tupu DepositsInterest Bearing Loans and BorrowingsIncome in Advance <b>Non-Current Liabilities</b> Deferred Tax LiabilityInterest Bearing Loans and BorrowingsFair value of Derivative Financial InstrumentsRelated Party LoansIncome in AdvanceTotal Current LiabilitiesDeferred Tax LiabilityInterest Bearing Loans and BorrowingsFair value of Derivative Financial InstrumentsRelated Party LoansIncome in AdvanceTotal Non-Current Liabilities | 15<br>11<br>16<br>11<br>17<br>19<br>19<br>17<br>18 |                                                                                                                                                            | 1,309,249<br>4,785,107<br>818,409<br>1,974,150<br>47,172,573<br>5,092,159<br>166,668<br><b>61,318,315</b><br>2,740,156<br>166,391,082<br>692,627<br>60,000,000<br>194,061<br><b>230,017,926</b> |

**Consolidated Statement of Cash Flows** 

| (For the Year Ended 30 June 2018)                                      |
|------------------------------------------------------------------------|
| Cash Flows from Operating Activities                                   |
| Cash was provided from:                                                |
| Interest and Dividend Revenue                                          |
| Property Rental Revenue                                                |
| Retirement Village Revenue and<br>Occupation Right Agreements Proceeds |
| Sales                                                                  |
| Other                                                                  |
| Cash was disbursed to:                                                 |
| Payments to Suppliers                                                  |
| Payments to Employees                                                  |
| Payments for Inventory                                                 |
| Interest Paid                                                          |
| Income Tax Paid                                                        |
| Housing Loans (Repaid)/Advanced                                        |
| Net Cash Outflow from Operating Activities                             |
| Cash Flows from Investing Activities                                   |
| Cash was provided from:                                                |
| Easement Rights Granted                                                |
| Cash was disbursed to:                                                 |
| Purchase of Property, Plant and Equipment                              |
| Purchase of Intangible Assets                                          |
| Investment Property                                                    |
| Development of Investment Property                                     |
| Net Cash Outflow from Investing Activities                             |
| Cash Flows from Financing Activities (Net)                             |
| Cash was provided from:                                                |
| Proceeds from Borrowings                                               |
| Cash was disbursed to:                                                 |
| Related Party Loans                                                    |
| Dividends Paid                                                         |
| Net Cash Inflow from Financing Activities                              |
| Net Increase in Cash Held                                              |
| Cash at Beginning of the Year                                          |
| Total Cash at End of the Year                                          |

: 2018 ual Re

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Director

Director

This statement is to be read in conjunction with notes to the financial statements on page 42 to page 58.

|             |              | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ |
|-------------|--------------|-----------------------------------------|
| 2017        | 2018         | Note                                    |
| \$          | \$           |                                         |
|             |              |                                         |
|             |              |                                         |
| 506,812     | 543,307      |                                         |
| 24,299,061  | 30,497,897   |                                         |
| 13,098,022  | 8,512,765    |                                         |
| 12,608,938  | 1,126,692    |                                         |
| 279,633     | 240,159      |                                         |
|             |              |                                         |
| 18,794,637  | 23,442,349   |                                         |
| 4,616,147   | 4,949,178    |                                         |
| 5,408,317   | 1,950,663    |                                         |
| 9,260,511   | 9,760,192    |                                         |
| 5,714,921   | 2,899,026    |                                         |
| 8,775,489   | (655,573)    |                                         |
| (1,777,556) | (1,425,015)  | 20                                      |
|             |              |                                         |
| 350,000     | -            |                                         |
| 38,448      | 127,879      |                                         |
| 1,050       | 121,013      |                                         |
| 4,874,269   | 20,168,525   |                                         |
|             | 182,040      |                                         |
| (4,563,767) | (20,478,444) |                                         |
| (-,,,       | (,,,         |                                         |
|             |              |                                         |
| 10 000 000  | 20.250.000   |                                         |
| 10,600,000  | 28,350,000   |                                         |
| 2,398,705   | 3,542,677    |                                         |
| 1,844,028   | 2,062,500    |                                         |
| 6,357,267   | 22,744,823   |                                         |
| 15,944      | 841,364      |                                         |
| 1,694,308   | 1,710,252    |                                         |
| 1,710,252   | 2,551,616    | 9                                       |
| .,,_01      | _,,          | Ŭ                                       |

ual Report 2018

This statement is to be read in conjunction with notes to the financial statements on page 42 to page 58.

# Notes to the Accounts

|                            | General Information                                                                                                                                                                                                                                                                                                                      |
|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Reporting Entity           | Ngāti Whātua Ōrākei Whai Rawa L<br>and Subsidiaries (the Group) is a r<br>entity for the purposes of the Finar<br>Reporting Act 2013 and its financia<br>statements comply with that Act.                                                                                                                                                |
|                            | The ultimate parent is Ngāti Whāt<br>Ōrākei Trust.                                                                                                                                                                                                                                                                                       |
|                            | The financial statements of the Gro<br>have been prepared in accordance<br>generally accepted accounting pra<br>in New Zealand, the requirements of                                                                                                                                                                                      |
| Statement of<br>Compliance | These financial statements have b<br>prepared in accordance with New<br>Generally Accepted Accounting Pr<br>("NZ GAAP"). They comply with N<br>Zealand equivalents to Internation<br>Financial Reporting Standards ("N<br>RDR"), and other applicable Finan<br>Reporting Standards, as appropria<br>for profit-oriented entities. The gr |
| Basis of<br>Preparation    | The financial statements comprise<br>Consolidated Statement of<br>Comprehensive Income, Consolida<br>Statement of Changes in Equity,<br>Consolidated Statement of Financ<br>Position, Consolidated Statement<br>Cashflows, as well as the notes to<br>these statements.                                                                  |
|                            | The measurement base is historic<br>cost except for the revaluation of c<br>assets and liabilities as identified i<br>statement of accounting policies.                                                                                                                                                                                  |
| Going Concern              | The Directors have a reasonable expectation that the Group has ad                                                                                                                                                                                                                                                                        |

resources to continue in opera existence for the foreseeable fu Although Refundable Occupati Agreements and facilities expir a year are classified as 'current for accounting purposes, Refur Occupation Right Agreements

| wa Limited<br>is a reporting<br>Financial<br>ancial<br>Act.<br>Vhātua                                                 | Companies Act 1993 and the Financial<br>Reporting Act 2013. The financial<br>statements have been prepared on a<br>historical cost basis, except for derivative<br>financial instruments and investment<br>properties, being land and buildings<br>which have been measured at fair value.                  |
|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| e Group<br>ance with<br>g practice<br>ents of the                                                                     |                                                                                                                                                                                                                                                                                                             |
| ave been<br>New Zealand<br>ng Practice<br>vith New<br>ational<br>Is ("NZ IFRS<br>Financial<br>ropriate<br>ne group is | eligible for and has elected to report in<br>accordance with NZ International Financial<br>Reporting Standards Reduced Disclosure<br>Regime ("NZ IFRS RDR"). The group is<br>eligible, as it is not publicly accountable<br>and is a profit orientated entity, to report<br>in accordance with NZ IFRS RDR. |
| aprise of:<br>solidated<br>ity,<br>nancial<br>nent of<br>es to<br>torical<br>n of certain<br>fied in this<br>sies.    | The accrual basis of accounting has<br>been used unless otherwise stated.<br>These financial statements are presented<br>in New Zealand dollars (\$), which is<br>the functional currency of the Group.<br>All figures are rounded to the nearest<br>whole dollar.                                          |
| ble<br>as adequate<br>ational<br>future.<br>tion Right<br>biring within<br>nt liabilities'<br>undable<br>s are not    | likely to be repaid within one year and<br>facilities expiring within a year<br>are expected to be funded by the undrawn<br>facilities available to the Group. For this<br>reason, they continue to adopt the going<br>concern basis in preparing the accounts.                                             |

| 2.                                                                                                                                                                 | Accounting Policies                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                  | 2.                                                                                                                                                                                                                                                   | Accounting Policies (con                                                                                                                                                                                                                                            | tinued)                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                 |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Changes in<br>Accounting Policy                                                                                                                                    | ccounting Policypolicies over the period of operation.<br>Certain comparatives have been restatedyear classification and presentation.asis of<br>onsolidationThe consolidated financial statements<br>of the Group are for the legal entity<br>                                                      |                                                                                                                                                                                                                                                                                                                                                  | es over the period of operation. year classification and presentation.                                                                                                                                                                               | Subsidiaries                                                                                                                                                                                                                                                        | Subsidiaries are entities controlled by<br>Whai Rawa. Control exists when the<br>Company has the power to govern the<br>financial and operating policies of an<br>entity so as to obtain benefits from its                                                                                            | Investments in subsidiaries are measured<br>at cost less impairment in the parent<br>company's financial statements.<br>Inter-entity transactions, balances and<br>unrealised gains on transactions between     |  |
| Basis of<br>Consolidation                                                                                                                                          |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  | the same balance date as Whai Rawa,<br>and apply consistent accounting policies.<br>In preparing the consolidated Group<br>financial statements, all inter-entity<br>balances and transactions, income and<br>expenses and profit and loss resulting |                                                                                                                                                                                                                                                                     | activities. In assessing control, potential<br>voting rights that are presently exercisable<br>are taken into account. The financial<br>statements of subsidiaries are included<br>in the consolidated financial statements<br>from the date control commences until<br>the date that control ceases. | subsidiary companies are eliminated<br>on consolidation. Unrealised losses are<br>eliminated in the same way as unrealised<br>gains, but only to the extent that there is<br>no evidence of impairment.         |  |
|                                                                                                                                                                    | incorporate the assets<br>wholly owned subsidia<br>as at 30 June 2018 and<br>entities for that period.<br>wholly owned subsidia                                                                                                                                                                      | ed financial statementsfrom intra-group transactions havea assets and liabilities ofbeen eliminated.subsidiaries of Whai RawaThe Group consists of the1018 and the results of thoseThe Group consists of thet period. Whai Rawa and itsfollowing entities:subsidiaries are referred toial statements as the Groupated entity.following entities: | Convertible<br>Loan                                                                                                                                                                                                                                  | Whai Rawa pays interest to Whai Maia<br>Charitable Trust 2 for the convertible<br>loan on a monthly basis. The interest is<br>recognised in the Consolidated Statement<br>of Comprehensive Income. The convertible<br>loan is initially measured at fair value plus | directly attributable transaction costs, and<br>is subsequently measured at amortised<br>cost using the effective interest method<br>(including interest accruals less provision<br>for impairment).                                                                                                  |                                                                                                                                                                                                                 |  |
| Subsidiaries       Ngāti Whātua Õrākei Whai Rawa Limited     The parent entity of the Group                                                                        |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  | Cash and Cash                                                                                                                                                                                                                                        | Cash and short-term deposits in the<br>Consolidated Statement of Financial<br>Position comprise cash at bank, in hand<br>and short-term deposits with an original                                                                                                   | maturity of three months or less. Bank<br>overdrafts are shown on the Consolidated<br>Statement of Financial Position as current<br>liabilities within short term borrowings.                                                                                                                         |                                                                                                                                                                                                                 |  |
|                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                      | f the Group Equivalents                                                                                                                                                                                                                                                                                                                          | Equivalents                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Corporate Property Investmen                                                                                                                                       | nts Limited                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                  | associated with property joint ventures.<br>egistered as of the 21st of April 2017.                                                                                                                                                                  |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Eastcliffe Orakei Retirement Care Limited Partnership       and aged care facility         Eastcliffe Öräkei Management Services Limited       To manage operation |                                                                                                                                                                                                                                                                                                      | ment of the Eastcliffe Ōrākei retirement village<br>ty at Ōrākei.                                                                                                                                                                                                                                                                                | Trade and<br>Other Receivables                                                                                                                                                                                                                       | Trade receivables, which generally have terms payable on the 20th of the month                                                                                                                                                                                      | provision is recognised when there is objective evidence that the Group will                                                                                                                                                                                                                          |                                                                                                                                                                                                                 |  |
|                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  | To manage operations of the Eastcliffe Ōrākei retirement village and aged care facility at Ōrākei.                                                                                                                                                   |                                                                                                                                                                                                                                                                     | following, are recognised and carried<br>at original invoice amount (fair value)<br>less any impairment losses for any<br>uncollectible amounts.<br>Collectability of trade receivables is                                                                                                            | not be able to collect the receivable.<br>Financial difficulties of the debtor, default<br>payments or debts more than 60 days<br>overdue are considered objective evidence<br>of impairment. The amount of the |  |
| Whai Rawa Railway Lands Lim                                                                                                                                        | nited Partnership                                                                                                                                                                                                                                                                                    | To manage the commercial assets known as the Railway Lands and Quay Park in the Auckland CBD.                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Whai Rawa Commercial Office                                                                                                                                        | Limited Partnership                                                                                                                                                                                                                                                                                  | To manage comme                                                                                                                                                                                                                                                                                                                                  | rcial office assets.                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                     | reviewed on an ongoing basis at an operating unit level. Individual debts                                                                                                                                                                                                                             | impairment loss is the receivable carrying<br>amount compared to the present value of                                                                                                                           |  |
| Whai Rawa Railway Leasing L                                                                                                                                        | whai Rawa Railway Leasing Limited Partnership known as Railways Lands and Quay Pa                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                  | nage commercial assets incidental to ownership of assets<br>nas Railways Lands and Quay Park in the Auckland CBD.                                                                                                                                    | Housing                                                                                                                                                                                                                                                             | that are known to be uncollectable are<br>written off when identified. An impairment<br>Secured housing loans have been                                                                                                                                                                               | estimated future cash flows, discounted at the original effective interest rate.                                                                                                                                |  |
| Whai Rawa Property Holdings                                                                                                                                        |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  | er various commercial assets including those ent.                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Whai Rawa Residential Prope                                                                                                                                        | rties Limited Partnership                                                                                                                                                                                                                                                                            | To manage the resi                                                                                                                                                                                                                                                                                                                               | dential property assets.                                                                                                                                                                                                                             | Loans                                                                                                                                                                                                                                                               | provided to Ngāti Whātua Ōrākei members<br>to assist with the purchase of homes                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Whai Rawa Housing Limited P                                                                                                                                        | Whai Rawa Housing Limited PartnershipTo manage the development of the Kāinga Tuatahi project<br>and manage Housing Loans.Whai Rawa Kāinga Development LimitedTo construct Kāinga Tuatahi.Ngāti Whātua Ōrākei Housing TrustA discretionary trust settled by Ngāti Whātua Ōrākei Whai Rawa<br>Limited. |                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                     | in Kāinga Tuatahi. The mortgages are<br>carried at cost less impairment for any<br>uncollectible amounts.                                                                                                                                                                                             |                                                                                                                                                                                                                 |  |
| Whai Rawa Kāinga Developme                                                                                                                                         |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Ngāti Whātua Ōrākei Housing                                                                                                                                        |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Ngāti Whātua Ōrākei Housing                                                                                                                                        | Trustee Limited                                                                                                                                                                                                                                                                                      | Trustee of Ngāti Wł                                                                                                                                                                                                                                                                                                                              | nātua Ōrākei Housing Trust.                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Whai Rawa Collective Holding                                                                                                                                       | s Limited Partnership                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                  | ets acquired or development undertaken<br>Whenua Haumi Roroa o Tāmaki Makaurau.                                                                                                                                                                      |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |
| Whai Rawa Development Limi                                                                                                                                         | <b>'hai Rawa Development Limited Partnership</b> To undertake property development projects.                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                 |  |

#### Accounting Policies (continued) Items of property, plant and equipment loss recognised in the Statement of Trade and Other Payables are Plant, Property Trade and are measured at cost less accumulated Comprehensive Income is calculated as at amortised cost and due to t **Other Payables** and Equipment depreciation and impairment losses. the difference between the sale price and term nature they are not disco Where an item of property, plant or the carrying amount of the asset. represent liabilities for goods equipment is disposed of, the gain or provided to the Group prior to of the financial year that are un Depreciation is recognised in the assets are depreciated over the shorter of Depreciation Statement of Comprehensive Income on the lease term and their useful life. Land is Toi Tupu Deposits are a saving Toi Tupu investment scheme implemer a straight-line basis over the estimated not depreciated. **Deposits** the Group to allow registered useful life of each part of an item of The estimated useful lives for the current property, plant and equipment. Leased Whātua Ōrākei members to sa period are as follows: distributed to them by Ngāti V Ōrākei Trust. **Expected useful life** Property Improvements 5 years Provisions are recognised whe **Provisions** entity has a present obligation Motor Vehicles 5 years constructive) as a result of a p and it is probable that an outfle **Office Equipment** 2 - 15 years resources embodying econom Plant and Equipment 5 - 10 years The employee entitlements to Employee 200 years Infrastructure wages and annual leave are re-**Entitlements** in the Statement of Comprehe Income when they accrue to en Liabilities for wages and salari Depreciation methods, useful lives and non monetary benefits, annua and accumulating sick leave e residual values are reassessed at the reporting date. to be settled within 12 months Investment properties are prop Intangible assets are measured on initial there is an indication that the asset may Investment Intangible recognition at cost. Following initial be impaired. The amortisation method and either to earn rental income or **Properties** Assets appreciation or for both. Invest recognition intangible assets are carried the useful life are reviewed at least at the properties are measured initia at cost less accumulated amortisation end of each reporting period. and accumulated impairment losses. including transaction costs. Su The estimated useful lives and the to initial recognition, investme Intangible assets with finite lives are amortisation method for the current period properties are stated at fair val amortised over the useful economic life are as follows: determined by an independent and assessed for impairment whenever valuer and adjusted if necessa Expected useful Amortisation method life Software 2.5 years Straight-line exists, the recoverable amount of the Impairment At each reporting date, the Group reviews the carrying amounts of its assets to asset is estimated in order to determine determine whether there is any indication the extent of the impairment loss. that those assets have suffered an impairment loss. If any such indication

Goods and **Services Tax**  These financial statements have been prepared on a GST exclusive basis with the exception of accounts receivable

and accounts payable which are shown inclusive of GST.

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# ã a Å Ōrākei Whātua Ngāti

#### **Accounting Policies (continued)**

| e carried<br>their short<br>ounted. They<br>and services<br>o the end<br>unpaid and                                           | arise when the Group becomes obliged to<br>make future payments in respect of these<br>goods and services. These amounts are<br>unsecured and are usually paid within<br>30 days of recognition.                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| igs and<br>nted by<br>Ngāti<br>ave amounts<br>Whātua                                                                          | Toi Tupu deposits are classified as current<br>liabilities as members have the right to<br>withdraw the deposits after 12 months in<br>the scheme.                                                                                                                                                                                                                                               |
| een the<br>n (legal or<br>past event<br>flow of<br>mic benefits                                                               | will be required to settle the obligation<br>and a reliable estimate can be made of<br>the amount of the obligation.                                                                                                                                                                                                                                                                             |
| o salaries and<br>ecognised<br>ensive<br>employees.<br>ries, including<br>al leave<br>expected<br>s of the                    | reporting date are recognised in respect<br>of employees' services up to the reporting<br>date. They are measured at the amounts<br>expected to be paid when the liabilities are<br>settled. Expenses for non-accumulating<br>sick leave are recognised when the leave is<br>taken and are measured at the rates paid<br>or payable.                                                             |
| operties held<br>r for capital<br>stment<br>ally at cost,<br>Subsequent<br>ent<br>alue, which is<br>nt registered<br>ary, for | any difference in the nature, location<br>or condition of the specific asset at the<br>balance sheet date, including the impact<br>of prepaid rental streams recognised as<br>a liability at balance date. Gains or losses<br>arising from changes in the fair values of<br>investment properties are recognised in<br>the Statement of Comprehensive Income<br>in the year in which they arise. |

## Accounting Policies (continued)

| ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~                                                                                                                                                                                                                                                                                                                                                     | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~                                                                                                                                                                                                                                                                                                                                                                                                        | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~     | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| nventories                              | Inventories are stated at the lower of<br>cost and net realisable value (NRV).<br>NRV is the estimated selling price in<br>the ordinary course of business less the<br>estimated costs of completion and the<br>estimated costs necessary to make the<br>sale. Estimates of NRV are based on the<br>most recent evidence available at the time<br>the estimates are made. Cost includes the | costs of acquisition, planning and design,<br>development and capitalised borrowing<br>costs. Feasibility costs incurred before<br>the purchase of an asset are expensed<br>as incurred, as are holding costs, holding<br>income, marketing and advertising costs.<br>Interest charges on deferred settlement<br>are recognised in expenses in the period<br>of the deferred settlement.                                                       | Impairment of<br>Non-Financial<br>Assets    | The Group conducts an annu-<br>review of asset values, which<br>as a source of information to a<br>any indicators of impairment.<br>factors, such as changes in ex<br>future processes, technology<br>economic conditions, are also<br>to assess for indicators of imp<br>any indication of impairment<br>estimate of the asset's recover<br>is calculated. |
| eased Assets                            | Leases for which the Group assumes<br>substantially all the risks and rewards of<br>ownership are classified as finance leases.<br>Upon initial recognition the leased asset is<br>measured at an amount equal to the lower                                                                                                                                                                 | Payments made under operating leases<br>are recognised in the Statement of<br>Comprehensive Income on a straight-line<br>basis over the term of the lease. Lease<br>incentives received are recognised in the                                                                                                                                                                                                                                  |                                             | An impairment loss is recogn<br>amount by which the asset's o<br>amount exceeds its recoveral                                                                                                                                                                                                                                                               |
|                                         | of its fair value and the present value of the<br>minimum lease payments. Subsequent to<br>initial recognition, the asset is accounted<br>for in accordance with the accounting<br>policy applicable to that asset.                                                                                                                                                                         | Statement of Comprehensive Income over<br>the lease term as an integral part of the<br>total lease expense.                                                                                                                                                                                                                                                                                                                                    | Capital<br>Management                       | When managing capital, man<br>objective is to ensure the Gro<br>continues as a going concern<br>maintain optimal returns to sl                                                                                                                                                                                                                              |
| .eases                                  | The determination of whether an<br>arrangement is or contains a lease is based<br>on the substance of the arrangement and<br>requires an assessment of whether the<br>fulfilment of the arrangement is dependent<br>on the use of a specific asset or assets and<br>the arrangement conveys a right to use<br>the asset.<br><b>Group as a lessee</b>                                        | The Group has significant prepaid<br>lease arrangements whereby revenue is<br>recognised on a straight-line basis over<br>the term of the prepaid lease. Where the<br>period of the prepayment exceeds 90<br>years, and the Group has in substance no<br>further ownership rights (via contractual<br>terms post the initial lease period), the<br>transaction is treated as an effective sale of<br>the accept and the prepayment is reported | Interest-Bearing<br>Loans and<br>Borrowings | All loans and borrowing are in<br>recognised at the fair value of<br>consideration received less d<br>attributable transaction costs<br>After initial recognition, intere<br>loans and borrowings are sub<br>measured at amortised cost.<br>loans and borrowings are from<br>banks, the interest rates are c                                                |
|                                         | Operating lease payments are recognised<br>as an expense in the Statement of<br>Comprehensive Income on a straight-line<br>basis over the lease term. Operating lease<br>incentives are recognised as a liability<br>when received and subsequently<br>reduced by allocating lease payments<br>between rental expense and reduction<br>of the liability.                                    | the asset and the prepayment is recorded<br>as revenue on the date of receipt. The<br>remaining rental in advance is shown on<br>the Statement of Financial Position under<br>current and non-current liabilities.                                                                                                                                                                                                                             | Derivative<br>Financial<br>Instruments      | to be at fair value. Fees paid of<br>The Group uses derivative fin<br>instruments (interest rate sw.<br>mange its exposure to interest<br>arising from operational, final<br>investment activities.                                                                                                                                                         |
|                                         | Group as a lessor<br>Leases in which the Group retains<br>substantially all the risks and benefits<br>of ownership of the leased asset are<br>classified as operating leases. Initial direct<br>costs incurred in negotiating an operating<br>lease are recognised as an expense over<br>the lease term.                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                             | Derivative financial instrumen<br>recognised initially at fair valu<br>subsequently re-measured a<br>fair value. They are carried as<br>the fair value is positive and li<br>the fair value is negative. The                                                                                                                                                |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                             |                                                                                                                                                                                                                                                                                                                                                             |

# Annual Report 2018

## Accounting Policies (continued)

| al internal<br>is used<br>assess for<br>External<br>xpected<br>o monitored<br>oairment. If<br>exists, an<br>erable amount<br>ised for the<br>carrying<br>ble amount. | Recoverable amount is the higher of an<br>asset's fair value less costs to sell and its<br>value in use. For the purposes of assessing<br>impairment, assets are grouped at the<br>lowest levels for which there are separately<br>identifiable cash inflows that are largely<br>independent of the cash inflows from<br>other assets or groups of assets (cash-<br>generating units). Non-financial assets<br>other than goodwill that suffered an<br>impairment are tested for possible reversal<br>of the impairment whenever events or<br>changes in circumstances indicate that the<br>impairment may have reversed. |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| agement's<br>up<br>as well as<br>hareholders                                                                                                                         | and benefits for other stakeholders.<br>Management also aims to maintain a<br>capital structure that ensures the lowest<br>cost of capital available to the Group.                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| nitially<br>f the<br>irectly<br>S.                                                                                                                                   | establishment of loan facilities that are<br>yield related are included as part of<br>the carrying amount of the loans and<br>borrowings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| est-bearing<br>isequently<br>As these<br>n registered<br>deemed<br>in the                                                                                            | Borrowings are classified as current<br>liabilities unless the Group has an<br>unconditional right to defer settlement<br>of the liability for at least 12 months after<br>the balance date.                                                                                                                                                                                                                                                                                                                                                                                                                              |
| aancial<br>aps) to<br>st rate risks<br>ncing and                                                                                                                     | on re-measurement to fair value<br>is recognised directly in profit or loss.<br>The interest rate swaps are transacted<br>as hedges but do not qualify for<br>hedge accounting.                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| nts are<br>ue and<br>nd carried at<br>assets when<br>iabilities when<br>g gain or loss                                                                               | The fair value is the estimated<br>amount that the Group would receive<br>or pay to terminate the swap at the<br>balance date, taking into account<br>current rate and creditworthiness<br>of the swap counterparties.                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

#### Accounting Policies (continued)

#### Occupation right agreements utilised by Refundable the group in connection with the Eastcliffe **Occupation Right** Ōrākei Retirement Village confer the **Agreements** right of occupancy of the independent unit/apartment, serviced apartment and

Revenue Recognition Revenue is recognised and measured at the fair value of the consideration received or receivable to the extent it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

studios until such time as the occupancy

#### (i) Rendering of services

Rendering of services (consulting) are recognised in the accounting period in which the services are rendered.

#### (ii) Interest revenue

Interest revenue is recognised as interest accrues using the effective interest method.

#### (iii) Dividends

Dividend revenue is recognised when the Group's right to receive the payment is established.

#### (iv) Rental revenue

Rental revenue from prepaid leases are amortised on a straight-line basis over the lease term. Any sale of leasehold interests with a prepayment term exceeding 90 years, where the Group has in substance no further ownership rights (via contractual terms post the initial lease period), will be recognised as a sale in the vear that it is settled.

Rental income, including fixed rental uplifts, from investment property leased out under an operating lease is recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives being offered to occupiers to enter into a lease, such as an initial rent-free period or a cash contribution to fit-out or similar costs are an integral part of the net consideration for the use of the property and are therefore recognised on the same straight-line basis. Income accrued under this policy is recognised as an asset within 'Investment Property'; any movement during the year being disclosed as 'Movement in Fixed Uplift Leases and Lease Incentives'.

rights are repurchased. Settlement of the

refundable occupational right agreement

right agreement is issued to an incoming

resident of the village.

generally occurs when a new occupational

Income Tax

#### **Accounting Policies (continued)**

(v) Retirement village income Rendering of services fee include retirement village outgoings and service fees. The residents pay a weekly fee which covers the cost of a proportion of the village outgoings and service provided incurred by the operator in the operation of the village. The village outgoings and services charges recovered is recognised as revenue on a monthly basis. Village Contribution fee is a fee payable by all the residents living in

independent units/apartments, serviced

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the Consolidated Statement of Comprehensive Income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the period, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and

apartments and studios for the right to use the common facilities. The Village Contribution fee is recognised in the Consolidated Statement of Comprehensive Income over the average expected length of stay of residents, which is 8.74 years (2017: 8.54 years) for the independent units/apartments and 4.15 years (2017: 4.03 years) for the serviced apartments and care studios.

differences relating to investments in subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised to the extent that is probable that future taxable profits will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

The Group became a tax paying entity on the 1 February 2013. Any income or expenses prior to this period are non taxable. Tax is paid by Ngāti Whātua Ōrākei Whai Rawa Limited on behalf of the other subsidiaries in the tax group.

#### Significant Accounting Judgements, **Estimates and Assumptions**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements and estimates on historical experience and on various other factors it believes to be reasonable under the circumstances, the result of which form the basis of the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

valuer in estimating occupancy periods.

| Investment<br>Property       | Investment properties are carried at<br>fair value, which has been determined<br>based on valuations performed by<br>external valuers. Refer to Note 7 for<br>more information. The Group considers<br>that, even though land has an indefinite<br>useful life, where land is subject to a lease<br>pursuant to which the prepayment term<br>exceeds 90 years, and where the Group | has in substance no further ownership<br>rights (via contractual terms post the<br>initial lease period), this effectively<br>removes the risks and rewards of<br>ownership. Consequently the Group<br>considers it appropriate to recognise any<br>prepayment with a term exceeding 90<br>years, as a sale in the year that it is settled. |
|------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Inventories                  | Inventories are held at the lower of cost<br>and net realisable value (NRV). The NRV is<br>the estimated selling price in the ordinary<br>course of business less the estimated<br>costs of completion and selling costs.                                                                                                                                                          | Where there is an agreement as to the<br>future selling price this is used to estimate<br>the NRV. Where this is not the case NRV is<br>estimated by senior management based<br>on market knowledge.                                                                                                                                        |
| Retirement<br>Village Income | Village contribution is recognised as<br>revenue on a straight-line basis over the<br>estimated period of service. This requires                                                                                                                                                                                                                                                   | Management's estimate is based<br>on actuarial and related probability<br>information provided by the independent                                                                                                                                                                                                                           |

estimated period of service. This requires Management to estimate the period of

occupancy for retirement village units.

# Notes to the Financial **Statements**



#### Notes to the Financial Statements

**Other Revenue** 

| ~~~~~ | *****      | 30 June 2018 | 30 June 2017 |
|-------|------------|--------------|--------------|
|       |            | \$           | \$           |
|       | Consulting | -            | 54,400       |
|       | Other      | 240,159      | 225,233      |
|       |            | 240,159      | 279,633      |

#### **Operating Expenses**

|                                            |              | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ |
|--------------------------------------------|--------------|-----------------------------------------|
|                                            | 30 June 2018 | 30 June 2017                            |
|                                            | \$           | \$                                      |
| Employee Benefits Expense                  |              |                                         |
| Wages and Salaries                         | 4,758,134    | 4,612,499                               |
| Kiwisaver Contribution                     | 68,628       | 73,063                                  |
| ACC Levies                                 | 26,914       | 39,785                                  |
| Other Staff Costs                          | 14,051       | 9,728                                   |
|                                            | 4,867,727    | 4,735,075                               |
| Governance                                 |              |                                         |
| Directors Fees                             | 343,973      | 251,233                                 |
| Directors Expenses                         | 27,761       | 4,361                                   |
|                                            | 371,734      | 255,594                                 |
| Finance Costs                              |              |                                         |
| Interest Expense on Bank Facilities        | 5,087,818    | 4,898,814                               |
| Interest Expense on Interest Rate Swaps    | 288,036      | 97,000                                  |
| Interest on Related Party Convertible Loan | 3,000,000    | 3,000,000                               |
| Bank and Line Fees                         | 1,312,918    | 1,092,231                               |
|                                            | 9,688,772    | 9,088,045                               |
| Professional Fees                          |              |                                         |
| Accounting Fees                            | 19,683       | 28,462                                  |
| Audit Fees                                 | 72,481       | 72,070                                  |
| Legal Fees                                 | 615,609      | 411,742                                 |
| Valuations                                 | 303,413      | 138,158                                 |
| Other Professional Fees                    | 1,320,006    | 444,636                                 |
|                                            | 2,331,192    | 1,095,068                               |
| Other Expenses                             |              |                                         |
| Office Expenses                            | 452,070      | 421,053                                 |
| Leases - operating                         | 8,316        | 6,471                                   |
| Communication Expense                      | 513,594      | 395,105                                 |
| Motor Vehicle/Travel Expenses              | 61,215       | 5,982                                   |
| Recruitment Expense                        | 64,954       | 158,119                                 |
| Non-Recoverable GST                        | 92,242       | 6,453                                   |
|                                            | 1,192,391    | 993,183                                 |
|                                            |              |                                         |

#### Inventories

#### **Classification of Inventories**

#### **Current Assets**

Work in Progress - Kāinga Tuatahi

Other

#### Non Current Assets

Work in Progress - Hillary Development

Work in Progress - Laurel Street Development

Work in Progress - Roberts Avenue

Total Inventories at the lower of cost and net real

An impairment of inventories of \$95,466 was recognised in the Consolidated Statement of Comprehensive Income (2017: \$134,197). This recognises the difference between the estimated total project cost and the net realisable value from the project on completion.

#### **Investment Property**

| At beginning of year                           |
|------------------------------------------------|
| Net Gain from Fair Value Adjustment            |
| Temporary Accommodation to Residents           |
| Acquisition of Investment Property             |
| Capital Expenditure                            |
| Work in Progress - Eastcliffe Kahu Apartments  |
| Transfer of Investment Property to Inventories |
|                                                |

Easement Rights Granted over Investment Property

Movement in Rent Accrued on Fixed Uplift Leases and Lease Incentives

Closing balance as at 30 June

Investment properties are carried at fair value, which has been determined based on valuations performed by Jones Lang LaSalle Limited, CBRE Limited, Urban Value Limited and Darroch Limited of Auckland as at 30 June 2018.

The fair value represents the amount at which the assets could be exchanged between a knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transaction at the date of valuation, in accordance with New Zealand Valuation Standards. In determining fair value, the expected net cash flows applicable to each

| *************************************** |              |              |  |  |  |
|-----------------------------------------|--------------|--------------|--|--|--|
|                                         | 30 June 2018 | 30 June 2017 |  |  |  |
|                                         | \$           | \$           |  |  |  |
|                                         |              |              |  |  |  |
|                                         | -            | 49,468       |  |  |  |
|                                         | -            | 114,923      |  |  |  |
|                                         | -            | 164,391      |  |  |  |
|                                         |              |              |  |  |  |
|                                         | 57,189,719   | 56,428,515   |  |  |  |
|                                         | 11,653,139   | 11,583,178   |  |  |  |
|                                         | 3,622,365    | -            |  |  |  |
| lisable value                           | 72,465,223   | 68,011,693   |  |  |  |
|                                         |              |              |  |  |  |

\$72,465,223 of the Work in Progress is pledged as security for Group borrowing facilities (2017: \$68,011,693).

| *************************************** |               |              |  |  |
|-----------------------------------------|---------------|--------------|--|--|
|                                         | 30 June 2018  | 30 June 2017 |  |  |
|                                         | \$            | \$           |  |  |
|                                         | 965,170,145   | 888,593,144  |  |  |
|                                         | 79,270,977    | 139,080,733  |  |  |
|                                         | 1,026,388     | -            |  |  |
|                                         | 20,228,200    | 4,490,804    |  |  |
|                                         | 59,448        | 540,941      |  |  |
|                                         | 182,040       | -            |  |  |
|                                         | (2,977,947)   | (67,700,000) |  |  |
| ty                                      | -             | (350,000)    |  |  |
|                                         | 107,980       | 514,523      |  |  |
|                                         | 1,063,067,231 | 965,170,145  |  |  |

property have been discounted to their present value using a market determined, risk adjusted discount rate applicable to the respective asset. For financial reporting purposes, the independent valuation is adjusted to include the impact of prepaid rental streams and the refundable occupation right agreements that are recognised as liabilities at balance date.

#### **Investment Property (continued)**

The valuation of the investment property is grossed up for prepaid leases and cash flows relating to resident refundable occupation right agreements. Reconciliation between the independent valuation and the amount recognised on the balance sheet as investment property is as follows:

|                                                | 30 June 2018  | 30 June 2017 |
|------------------------------------------------|---------------|--------------|
|                                                | \$            | \$           |
| Independent valuation of investment properties | 1,020,479,593 | 915,373,573  |
| Investment Property work in progress           | 182,040       | -            |
| Prepaid lease value                            | 194,057       | 360,725      |
| Refundable occupation right agreements         | 41,140,297    | 47,172,573   |
| Termination Fees in Advance                    | 1,071,243     | 2,263,274    |
| Total Investment Property                      | 1,063,067,231 | 965,170,145  |

Investment property includes investment property work in progress of \$182,040 (2017: Nil), which has been fair valued at cost.

There were no finance costs capitalised to investment property during the year.

A Memorandum of Encumbrance in favour of the statutory supervisor, Covenant Trustee Company Limited, is registered against the leasehold land to secure the obligations of the company to the residents of the retirement village.

Investment properties are derecognised either when they have been disposed of or when the investment property is permanently

| Level 1 | Quoted prices (unadjusted) in active markets for identical assets or liabilities;                                                                                        |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Level 2 | Inputs other than quoted prices included within level 1 that are observable for the asset of liability, either directly (as prices) or indirectly (derived from prices); |
|         |                                                                                                                                                                          |

Level 3 Inputs for the asset or liability that are not based on observable market data.

Investment property measurements are categorised as Level 3 in the fair value hierarchy. For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period. During the year there were no transfers of investment properties between levels of the fair value hierarchy.

The accepted methods for assessing the current market value of an investment property are the Capitalisation and the Discounted Cash Flow (DCF) approaches. Each approach derives a value based on market inputs, including:

- Recent comparable transactions;
- Forecast future rentals, based on the actual location, type and quality of the investment properties, and supported by the terms of any existing lease, other contracts or external evidence such as current market rents for similar properties;

- Vacancy assumptions based on current and expected future market conditions after expiry of any current lease;

withdrawn from use and no future economic

investment property are recognised in the

Consolidated Statement of Comprehensive Income in the year of retirement or disposal.

The Group considers the following fair value

measurement hierarchy levels:

benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an

- Maintenance and capital requirements including necessary investments to maintain functionality of the property for its expected useful life;
- In the case of the Eastcliffe on Ōrākei Retirement Village, probable future cash out-flows arising from repair works to the independent living units and the village centre as well as from costs associated with providing temporary accommodation to the residents; and
- Appropriate discount rates derived from recent comparable market transactions reflecting the uncertainty in the amount and timing of cashflows.

#### Investment Property (continued)

The key inputs used to measure fair value of investment properties, along with their sensitivity to significant increase or decrease, are as follows:

| Significant Input             | Description                                                                                                                                                                                                                                                                                                                                                                                       | Fair value mea                    | surement                          | Valuation            |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------|----------------------|
|                               |                                                                                                                                                                                                                                                                                                                                                                                                   | sensitivity to significant:       |                                   | Method               |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                   | Increase<br>in input              | Decease<br>in input               |                      |
| Market<br>capitalisation rate | The capitalisation rate applied to the<br>market income to assess an investment<br>property's value. The capitalisation rate is<br>derived from detailed analysis of factors<br>such as comparable sales evidence and<br>leasing transactions in the open market<br>taking into account location, tenant<br>covenant – lease term and conditions, size<br>and quality of the investment property. | Decrease<br>in property<br>values | Increase in<br>property<br>values | Capitalisation       |
| Discount rate                 | The discount rate is applied to future cash<br>flows of an investment property to provide<br>a net present value equivalent. The<br>discount rate adopted takes into account<br>recent comparable market transactions,<br>prospective rates of return for alternative<br>investments and apparent risk.                                                                                           | Decrease<br>in property<br>values | Increase in<br>property<br>values | DCF                  |
| Price per<br>square metre     | The price applied to site area for<br>comparable sales. This enables<br>comparison with comparable<br>sales in the open market.                                                                                                                                                                                                                                                                   | Increase in<br>property<br>values | Decrease<br>in property<br>values | Market<br>Comparison |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                   |                                   |                                   |                      |
| As at 30<br>June 2018         | Market capitalisation rate                                                                                                                                                                                                                                                                                                                                                                        | Discount<br>Rate                  | Price per<br>square metre         |                      |
| Investment<br>Property        | 5.00% to 8.00%                                                                                                                                                                                                                                                                                                                                                                                    | 7.75% -14.5%                      | \$25 to \$3,750                   |                      |
| A                             | Maulastanistication                                                                                                                                                                                                                                                                                                                                                                               | Discount                          | Duine neu                         |                      |
| As at 30<br>June 2017         | Market capitalisation rate                                                                                                                                                                                                                                                                                                                                                                        | Discount<br>Rate                  | Price per<br>square metre         |                      |
| Investment<br>Property        | 5.25% to 6.25%                                                                                                                                                                                                                                                                                                                                                                                    | 8.00% -15.5%                      | \$100 to<br>\$3,900               |                      |

| Significant Input             | Description                                                                                                                                                                                                                                                                                                                                                                                       | Fair value measurement sensitivity to significant: |                                   | Valuation<br>Method  |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------|----------------------|
|                               |                                                                                                                                                                                                                                                                                                                                                                                                   | Increase<br>in input                               | Decease<br>in input               |                      |
| Market<br>capitalisation rate | The capitalisation rate applied to the<br>market income to assess an investment<br>property's value. The capitalisation rate is<br>derived from detailed analysis of factors<br>such as comparable sales evidence and<br>leasing transactions in the open market<br>taking into account location, tenant<br>covenant – lease term and conditions, size<br>and quality of the investment property. | Decrease<br>in property<br>values                  | Increase in<br>property<br>values | Capitalisation       |
| Discount rate                 | The discount rate is applied to future cash<br>flows of an investment property to provide<br>a net present value equivalent. The<br>discount rate adopted takes into account<br>recent comparable market transactions,<br>prospective rates of return for alternative<br>investments and apparent risk.                                                                                           | Decrease<br>in property<br>values                  | Increase in<br>property<br>values | DCF                  |
| Price per<br>square metre     | The price applied to site area for<br>comparable sales. This enables<br>comparison with comparable<br>sales in the open market.                                                                                                                                                                                                                                                                   | Increase in<br>property<br>values                  | Decrease<br>in property<br>values | Market<br>Comparison |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                   |                                                    |                                   |                      |
| As at 30<br>June 2018         | Market capitalisation rate                                                                                                                                                                                                                                                                                                                                                                        | Discount<br>Rate                                   | Price per<br>square metre         |                      |
| Investment<br>Property        | 5.00% to 8.00%                                                                                                                                                                                                                                                                                                                                                                                    | 7.75% -14.5%                                       | \$25 to \$3,750                   |                      |
| As at 30<br>June 2017         | Market capitalisation rate                                                                                                                                                                                                                                                                                                                                                                        | Discount<br>Rate                                   | Price per<br>square metre         |                      |
| Investment<br>Property        | 5.25% to 6.25%                                                                                                                                                                                                                                                                                                                                                                                    | 8.00% -15.5%                                       | \$100 to<br>\$3,900               |                      |

# ž Ōrāk ua

#### **Income Tax**

|                                                                   | Note | 30 June 2018 | 30 June 2017  |
|-------------------------------------------------------------------|------|--------------|---------------|
|                                                                   |      | \$           | \$            |
| Reconciliation of tax expense and accounting profit:              |      |              |               |
| Accounting Profit before Taxation                                 |      | 85,966,337   | 145,597,516   |
| Adjusted for:                                                     |      |              |               |
| Non-Taxable Revaluation of Investment Properties                  |      | (78,110,855) | (133,926,990) |
| Non-Deductible Expenses                                           |      | 3,644,574    | 19,356,950    |
| Other                                                             |      | (624,992)    | (162,524)     |
| Taxable Income                                                    |      | 10,875,064   | 30,864,952    |
|                                                                   |      |              |               |
| Income Tax using Maori Authority Tax Rate (17.5%)                 |      | 1,903,136    | 5,401,366     |
| Adjustments in respect of current<br>Income Tax of prior years    |      | (767,173)    | (5,813)       |
| Tax effect of Total Temporary Differences arising during the year | 19   | 104,275      | 28,442        |
| Income Tax Expense                                                |      | 1,240,238    | 5,423,995     |
|                                                                   |      |              |               |
|                                                                   | Note | 30 June 2018 | 30 June 2017  |
|                                                                   |      | \$           | \$            |
| Maori Authority Credits                                           |      |              |               |
| At beginning of year                                              |      | 11,810,454   | 6,505,381     |
| Net tax payments                                                  |      | 2,893,086    | 5,739,973     |
| Other Debits                                                      |      | -            | (48,225)      |
| Resident Withholding Tax                                          |      | 6,220        | 4,282         |
| Imputation Credits on dividends received                          |      | -            | 201           |
| Imputation Credits on dividends paid                              |      | (749,106)    | (391,158)     |
| Closing balance as at 30 June                                     |      | 13,960,654   | 11,810,454    |
|                                                                   |      | , , , , , ,  |               |



The maximum exposure to credit risk is the fair value of receivables. Collateral is not held as security, nor is it the Group's policy to transfer (on-sell) receivables to special purpose entities.

| *************************************** |              |              |  |  |
|-----------------------------------------|--------------|--------------|--|--|
|                                         | 30 June 2018 | 30 June 2017 |  |  |
|                                         | \$           | \$           |  |  |
|                                         | 2,551,616    | 1,710,252    |  |  |
|                                         | 2,551,616    | 1,710,252    |  |  |

| ****** | 30 June 2018 | 30 June 2017 |
|--------|--------------|--------------|
|        | \$           | \$           |
|        | 812,031      | 1,556,777    |
|        | (170,000)    | (181,016)    |
|        | 929,764      | 780,254      |
|        | 208,610      | 325,411      |
|        | 1,780,405    | 2,481,426    |

(ii) Foreign Exchange and Interest Rate Risk The Group is not exposed to foreign exchange

risk. Interest rate risk exposure is disclosed in Note 22 (a).

#### **Related Party Transactions**

|                                   |                   | 30 June 2018 | 30 June 2017 |
|-----------------------------------|-------------------|--------------|--------------|
|                                   |                   | \$           | \$           |
| Amounts outstanding at ye         | ar end:           |              |              |
| Current Assets                    |                   |              |              |
| Related Party Receivables         |                   |              |              |
| Ultimate Parent                   |                   |              |              |
| Ngāti Whātua Ōrākei Trust         | Trade Receivable  | 150,420      | 100          |
| Associated Trust                  |                   |              |              |
| Whai Maia Charitable Trust 1      | Advance           | 106,850      | 106,850      |
| Whai Maia Charitable Trust 1      | Trade Receivable  | 310,781      | 750          |
|                                   |                   | 417,631      | 107,600      |
|                                   |                   |              |              |
| Members of Ngāti<br>Whātua Ōrākei | Housing Loans     | 325,845      | 336,342      |
| Non Current Assets                |                   |              |              |
| Members of Ngāti<br>Whātua Ōrākei | Housing Loans     | 12,708,873   | 13,143,597   |
| Current Liabilities               |                   |              |              |
| Related Party Payables            |                   |              |              |
| Ultimate Parent                   |                   |              |              |
| Ngāti Whātua Ōrākei Trust         | Advance           | 9,520,272    | 1,974,083    |
| Associated Trust                  |                   |              |              |
| Whai Maia Charitable Trust 1      | Trade Payable     | -            | 67           |
| Members of Ngāti<br>Whātua Ōrākei | Toi Tupu Deposits | 592,203      | -            |
| Non Current Liabilities           |                   |              |              |
| Related Party Payables            |                   |              |              |
| Associated Trust                  |                   |              |              |
| Whai Maia Charitable Trust 2      | Convertible loan  | 60,000,000   | 60,000,000   |

#### **Related Party Transactions (continued)**

| 30 June 2018 | 30 June 2017                                                      |
|--------------|-------------------------------------------------------------------|
| \$           | \$                                                                |
|              |                                                                   |
|              |                                                                   |
| 7,546,189    | (2,400,000)                                                       |
|              |                                                                   |
|              |                                                                   |
| 592,203      | -                                                                 |
|              |                                                                   |
|              |                                                                   |
| (445,221)    | 8,787,561                                                         |
|              |                                                                   |
|              |                                                                   |
| 1,361,039    | 1,339,738                                                         |
|              |                                                                   |
|              |                                                                   |
| 3,000,000    | 3,000,000                                                         |
|              |                                                                   |
|              |                                                                   |
| 472,780      | 443,158                                                           |
|              | \$<br>7,546,189<br>592,203<br>(445,221)<br>1,361,039<br>3,000,000 |

During the period there has been no impairment or write off of related party balances.

All advances are unsecured, repayable on demand and interest free except for the convertible loan.

#### Convertible Loan

Ngāti Whātua Ōrākei Maori Trust Board (Lender) and Ngāti Whātua Ōrākei Whai Rawa Limited (Borrower) were parties to a convertible loan agreement dated 25 January 2013. The convertible loan is to be repaid by the borrower on a date jointly agreed by the lender, borrower and Ngāti Whātua Örākei Trustee Limited (PSGE Trustee).

The Directors of the borrower may elect to issue redeemable preference shares per the agreement in full payment of the loan and in full discharge of all the borrowers obligations.

The Directors of the borrower may only make such elections in the following circumstances:

- breach, a financial covenant with a third party lender; or
- (as defined in the Companies Act 1993).

The convertible loan was transferred to the Whai Maia Charitable Trust 2 from Ngāti Whātua Ōrākei Trust on 1 March 2013.

Ngāti Whātua Ōrākei Whai Rawa Limited pays interest monthly on the convertible loan at 5% per annum.

a) The Borrower (or any subsidiary) has breached, or it is reasonably likely that the Borrower (or any subsidiary) will

b) The Borrower no longer satisfies, or it is reasonably likely that the Borrower will no longer satisfy, the solvency test

#### • Property, Plant and Equipment

|                                | Office Furniture | Plant and<br>Equipment | Motor Vehicles | Infrastructure | Total     |
|--------------------------------|------------------|------------------------|----------------|----------------|-----------|
| At 1 July 2017                 | 86,247           | 146,751                | 4,597          | 300,695        | 538,290   |
| Disposals                      | (1,693)          | -                      | -              | -              | (1,693)   |
| Additions                      | 90,981           | 38,591                 | -              | -              | 129,572   |
| Depreciation<br>Charge         | (30,778)         | (58,381)               | (2,819)        | (1,514)        | (93,492)  |
| At 30 June 2018                | 144,757          | 126,961                | 1,778          | 299,181        | 572,677   |
|                                |                  |                        |                |                |           |
| Cost                           | 288,141          | 564,243                | 20,245         | 302,840        | 1,175,469 |
| Accumulated<br>Depreciation    | (143,384)        | (437,282)              | (18,467)       | (3,659)        | (602,792) |
| Net Book Value<br>30 June 2018 | 144,757          | 126,961                | 1,778          | 299,181        | 572,677   |
|                                |                  |                        |                |                |           |
| Cost                           | 198,853          | 525,652                | 20,245         | 302,840        | 1,047,590 |
| Accumulated<br>Depreciation    | (112,606)        | (378,901)              | (15,648)       | (2,145)        | (509,300) |
| Net Book Value<br>30 June 2017 | 86,247           | 146,751                | 4,597          | 300,695        | 538,290   |

# 3 Intangible Assets At 1 July 2017

| Amortisation Charge         | (14,351) | (14,351) |
|-----------------------------|----------|----------|
| At 30 June 2018             | 1,210    | 1,210    |
|                             |          |          |
| Cost                        | 63,337   | 63,337   |
| Accumulated Amortisation    | (62,127) | (62,127) |
| Net Book Value 30 June 2018 | 1,210    | 1,210    |

Software

15,561

Total

15,561

## Trade and Other Payables

| Trade | Payables               |
|-------|------------------------|
| Accru | ed Expenses            |
| Other | Payables               |
| GST F | Payable                |
| Termi | nation Fees in Advance |
|       |                        |

## **Employee Benefits**

#### Wages and Salaries Accrued

Holiday Pay Accrued

Kiwisaver, PAYE and Withholding tax

## • Refundable Occupation Right Agreement

Residents purchase an Occupation Right Agreement ("ORA") issued under the Retirement Village Act 2003. A portion of the ORA is refundable when residents leave. An amount of \$41,140,297 (30 June 2017: \$47,172,573) is shown as a liability on the balance sheet payable by the village operator. Settlement of the refundable deposit generally occurs when a new ORA is issued to a new resident.

| *************************************** |              |              |  |  |  |
|-----------------------------------------|--------------|--------------|--|--|--|
|                                         | 30 June 2018 | 30 June 2017 |  |  |  |
|                                         |              |              |  |  |  |
|                                         | \$           | \$           |  |  |  |
|                                         | 705,910      | 477,087      |  |  |  |
|                                         | 1,059,691    | 1,651,527    |  |  |  |
|                                         | 459,616      | 297,551      |  |  |  |
|                                         | (66,449)     | 95,668       |  |  |  |
|                                         | 1,071,243    | 2,263,274    |  |  |  |
|                                         | 3,230,011    | 4,785,107    |  |  |  |

| ****************************** | 30 June 2017 |         |
|--------------------------------|--------------|---------|
|                                | \$           | \$      |
|                                | 357,267      | 461,446 |
|                                | 303,981      | 282,331 |
|                                | 75,711       | 74,632  |
|                                | 736,959      | 818,409 |

\*\*\*\*\*

#### Interest-Bearing Loans and Borrowings

|                         |           | 30 June 2018   | 30 June 2017   | 30 June 2018        | 30 June 2017        | 30 June 2018      | 30 June 2017      |
|-------------------------|-----------|----------------|----------------|---------------------|---------------------|-------------------|-------------------|
|                         | Maturity  | Total Facility | Total Facility | Undrawn<br>Facility | Undrawn<br>Facility | Net Book<br>Value | Net Bool<br>Value |
|                         |           | \$             | \$             | \$                  | \$                  | \$                | :                 |
| BNZ                     |           |                |                |                     |                     |                   |                   |
| Bank Facility           | 25/05/19  | 37,500,000     | 37,500,000     | -                   | -                   | 37,500,000        | 37,500,000        |
| Bank Facility           | 25/05/20  | 37,500,000     | 37,500,000     | 16,600,000          | -                   | 20,900,000        | 37,500,000        |
| Bank Facility           | 23/02/21  | 25,000,000     | 25,000,000     | 25,000,000          | 25,000,000          | -                 |                   |
| ANZ                     |           | 100,000,000    | 100,000,000    | 41,600,000          | 25,000,000          | 58,400,000        | 75,000,000        |
| Eastcliffe<br>Bank Loan | 29/05/20  | -              | 5,000,000      | -                   | -                   | -                 | 5,000,000         |
| Bank Facility           | 25/05/19  | 17,500,000     | 17,500,000     | -                   | -                   | 17,500,000        | 17,500,000        |
| Bank Facility           | 25/05/20  | 17,500,000     | 17,500,000     | 3,500,000           | -                   | 14,000,000        | 17,500,000        |
| Bank Facility           | 21/12/21  | 30,000,000     | -              | 25,000,000          | -                   | 5,000,000         |                   |
|                         |           | 65,000,000     | 40,000,000     | 28,500,000          |                     | 36,500,000        | 40,000,00         |
| Westpac                 |           | ,              |                |                     |                     | ,,                |                   |
| Bank Facility           | 22/11/19  | 37,500,000     | 37,500,000     | -                   | -                   | 37,500,000        | 37,500,000        |
| Bank Facility           | 22/11/20  | 37,500,000     | 37,500,000     | 20,000,000          | 18,450,000          | 17,500,000        | 19,050,000        |
| Bank Facility           | 21/02/21  | 25,000,000     | 25,000,000     | 25,000,000          | 25,000,000          | -                 |                   |
| Bank Facility           | 10/12/21  | 30,000,000     | -              | 30,000,000          | -                   | -                 |                   |
| ASB                     |           | 130,000,000    | 100,000,000    | 75,000,000          | 43,450,000          | 55,000,000        | 56,550,000        |
| Bank Facility           | 30/04/21  | 50,000,000     | -              | -                   | -                   | 50,000,000        |                   |
|                         |           | 345,000,000    | 240,000,000    | 145,100,000         | 68,450,000          | 199,900,000       | 171,550,000       |
| Accrued Intere          | est       |                |                |                     |                     | 77,242            | 92,15             |
| Establishment           | fees      |                |                |                     |                     | (153,806)         | (158,918          |
| Total Net Bool          | k Value   |                |                |                     |                     | 199,823,436       | 171,483,24        |
| Current Portio          | n         |                |                |                     |                     | 55,064,825        | 5,092,15          |
| Non-Current P           | ortion    |                |                |                     |                     | 144,758,611       | 166,391,08        |
| Total Net Bool          | ( ) /oluo |                |                |                     |                     | 199,823,436       | 171,483,24        |

#### Interest-Bearing Loans and Borrowings (continued)

| *************************************** | 30 June 2018 30 June 2 |             |
|-----------------------------------------|------------------------|-------------|
|                                         | \$                     | \$          |
| Bank facility expiry profile            |                        |             |
| Less than 1 year                        | 55,000,000             | -           |
| 1-2 years                               | 92,500,000             | 55,000,000  |
| 2-3 years                               | 137,500,000            | 97,500,000  |
| 3-4 years                               | 60,000,000             | 87,500,000  |
|                                         | 345,000,000            | 240,000,000 |

On 30 June 2017, the Group had a loan facility for a total amount of \$240,000,000. This was increased to \$295,000,000 on 5 December 2017 and then to \$345,000,000 on 23 April 2018. Secured borrowings are via cash advance facility agreements with Bank of New Zealand, Westpac New Zealand Limited, ANZ Bank New Zealand Limited and ASB Bank Limited.

The bank security on the facility is managed through a security trustee who holds a first ranking mortgage on substantially all the investment properties owned by the Group, with the exception of  $\bar{\text{O}}r\bar{a}kei$ residential properties and Eastcliffe on Ōrākei Retirement Village.

#### **Derivative Financial Instruments**

At 30 June 2018, the group held interest rate swaps where it pays a fixed rate of interest and receives a variable rate on the notional amount. The notional amount of the interest rate swaps at 30 June 2018 is \$90 million (2017: \$90 million) with the weighted average term to maturity being 1.66 years (2017: 2.66 years). Fair Value of these

#### **Deferred Tax**

| Deferred Tax Liability                            |
|---------------------------------------------------|
| At beginning of year                              |
| Current period movement on deferred tax           |
| Reversal of prior period deferred tax             |
| Total Taxable Temporary Differences as at 30 June |

Deferred Tax Liabilities are attributable to the fol

Long Term Leases

Accrued Revenue

**Employee Benefits** 

Provision for Doubtful Debts

Deferred Management Fees

There is also a registered first ranking security interest under a General Security Deed over substantially all the assets of the Group, with the exception of Ōrākei residential properties and Eastcliffe on Ōrākei Retirement Village.

Eastcliffe Ōrākei Retirement Care LP had a separate bank facility of \$5,000,000 with ANZ Bank New Zealand Limited. This facility was extinguished as of 28 February 2018.

interest rate swaps as at 30 June 2018 was a liability of \$1,292,182 (2017: \$692,627). The interest payment frequency on these borrowings is quarterly.

|          | *****        |              |
|----------|--------------|--------------|
| Note     | 30 June 2018 | 30 June 2017 |
|          | \$           | \$           |
|          |              |              |
|          | 2,740,156    | 3,139,793    |
| 8        | 104,275      | 28,442       |
|          | -            | (428,079)    |
|          | 0.044.401    | 0 740 150    |
|          | 2,844,431    | 2,740,156    |
|          |              |              |
|          | 30 June 2018 | 30 June 2017 |
|          | \$           | \$           |
| llowing: |              |              |
|          | 2,897,861    | 2,903,934    |
|          | 410,534      | 391,638      |
|          | (44,537)     | (36,094)     |
|          | (29,750)     | (31,678)     |
|          | (389,677)    | (487,644)    |
|          | 2,844,431    | 2,740,156    |
|          |              |              |

#### **Cash Flow Statement Reconciliation**

| ***************************************                  | 30 June 2018 | 30 June 2017  |
|----------------------------------------------------------|--------------|---------------|
|                                                          | \$           | \$            |
| Total Comprehensive Income for the year                  | 84,726,099   | 140,173,521   |
|                                                          |              |               |
| Adjustments for:                                         |              |               |
| Depreciation of Property, Plant and Equipment            | 93,492       | 118,946       |
| Amortisation of Intangible Assets                        | 14,351       | 24,516        |
| Impairment of Inventories                                | 95,466       | 134,197       |
| Bad Debts and Doubtful Debts                             | (8,995)      | 1,774,658     |
| Amortisation of Termination Fee Income                   | (1,686,861)  | (1,663,129)   |
| Amortisation of Borrowing Costs                          | 65,112       | 56,588        |
| Rent accrued on Fixed Uplift Leases and Lease Incentives | (107,980)    | (514,523)     |
| Rent recognised on Prepaid Leases                        | (166,668)    | (201,306)     |
| Unrealised Net Loss on Financial Instruments             | 599,555      | 692,627       |
| Gain on Revaluation of Investment Property               | (79,891,365) | (137,460,005) |
|                                                          | 3,732,206    | 3,136,090     |
|                                                          |              |               |
| Changes in assets and liabilities                        |              |               |
| Decrease/(Increase) in Trade<br>and Other Receivables    | 1,048,188    | (781,771)     |
| (Decrease)/Increase in<br>Employee Benefit Payable       | (81,517)     | 118,926       |
| Increase in Trade and Other Payables                     | 2,514,698    | 174,086       |
| Decrease in Tax Payables                                 | (1,658,788)  | (277,332)     |
| Decrease in Refundable Occupation Rights                 | (5,943,447)  | (2,349,236)   |
| (Increase)/Decrease in Inventory                         | (1,406,658)  | 7,206,223     |
| Decrease in Interest Accruals                            | (74,917)     | (229,053)     |
| Decrease/(Increase) in Housing<br>Loans Advanced         | 445,220      | (8,775,489)   |
|                                                          | (5,157,221)  | (4,913,646)   |
|                                                          |              |               |
| Net Cash Outflow From Operating Activities               | (1,425,015)  | (1,777,556)   |
|                                                          |              |               |

# Key Management Personnel Compensation

There are no post employment or other long term employment benefits. There have been no other transactions between key management personnel and the Group.

#### **Remuneration of Employees**

The overall remuneration structure is designed to deliver rewards that are competitive in the labour markets in which the Group competes for staff. The number of employees of the Group, who received remuneration and other benefits in their capacity as employees, the value of which was in excess of \$100,000 and was paid or accrued

| Total Remuneration |
|--------------------|
| 560,001-570,000    |
| 440,001-450,000    |
| 400,001-410,000    |
| 340,001-350,000    |
| 300,001-310,000    |
| 290,001-300,000    |
| 190,001-200,000    |
| 170,001-180,000    |
| 160,001-170,000    |
| 150,001-160,000    |
| 130,001-140,000    |
| 120,001-130,000    |
| 110,001-120,000    |
| 100,000-110,000    |
|                    |

**Directors Remuneration** Joann Precious Kowhai Clark Julia Anne Steenson (appointed 2 June 2017) Michael Peter Stiassny Ngarimu Alan Huiroa Blair Rangimarie Hunia (resigned 31 July 2016) Robert Lindsay Hutchinson (appointed 1 July 2017 Ross Forbes Blackmore (resigned 31 August 2016) Sir Robert George Mappin Fenwick

to those employees in relation to the financial year ended 30 June 2018 are listed in the table below.

Remuneration includes salary, performance bonuses and other sundry benefits received in their capacity as employees for the year ended 30 June 2018.

| 30 June 2017        | 30 June 2018        |
|---------------------|---------------------|
| Number of Employees | Number of Employees |
|                     |                     |
| 1                   | -                   |
| -                   | 1                   |
| -                   | 1                   |
| 1                   | -                   |
| 1                   | -                   |
| 1                   | -                   |
| 2                   | 2                   |
| -                   | 1                   |
| -                   | 1                   |
| 1                   | -                   |
| 1                   | 1                   |
| -                   | 1                   |
| 1                   | 1                   |
| -                   | 1                   |
| 9                   | 10                  |
| 30 June 2017        | 30 June 2018        |
| \$                  | \$                  |
| 50,000              | 50,000              |
| -                   | 53,973              |
| 90,000              | 90,000              |
| 50,000              | 50,000              |
| 2,900               | -                   |
| -                   | 50,000              |
| 8,333               | -                   |
| 50,000              | 50,000              |
| 251,233             | 343,973             |

#### **Financial Risk Management**

| Objectives and<br>Policies      | comprise receivables, payables, bank loans and<br>overdrafts, cash, short-term deposits, Toi Tupu<br>Deposits and refundable occupation rights                                                                                                                                                                      | The Group has no currency risk.                                                                                                                |              |
|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
|                                 |                                                                                                                                                                                                                                                                                                                     | The main risks arising fro<br>instruments are interest<br>liquidity risk.                                                                      |              |
|                                 | The Group manages its exposure to key financial<br>risks, including interest rate and credit risk<br>in accordance with the Group's financial risk<br>management policy. The objective of the policy<br>is to support the delivery of the Group's financial<br>targets whilst protecting future financial security. | The Group uses different<br>and manage different typ<br>exposed.                                                                               |              |
| Risk Exposures<br>and Responses | <b>(a) Interest Rate Risk</b><br>The Group's exposure to market interest rates<br>relates primarily to the Group's long-term debt                                                                                                                                                                                   | The Group's policy is to r<br>and interest rate risk in a<br>Group Treasury Policy.                                                            | •            |
|                                 | obligations, the Toi Tupu Deposits and the<br>Housing Loans. (The level of debt and terms are<br>disclosed in Note 17).                                                                                                                                                                                             | At balance date, the Group had the following<br>mix of financial assets and liabilities exposed<br>to New Zealand variable interest rate risk: |              |
|                                 |                                                                                                                                                                                                                                                                                                                     | 30 June 2018                                                                                                                                   | 30 June 2017 |
|                                 |                                                                                                                                                                                                                                                                                                                     | \$                                                                                                                                             | \$           |
|                                 | Financial Assets                                                                                                                                                                                                                                                                                                    |                                                                                                                                                |              |
|                                 | Cash and Cash Equivalents                                                                                                                                                                                                                                                                                           | 2,551,616                                                                                                                                      | 1,710,252    |
|                                 | Housing Loans                                                                                                                                                                                                                                                                                                       | 13,034,718                                                                                                                                     | 13,479,939   |
|                                 | Financial Liabilities                                                                                                                                                                                                                                                                                               |                                                                                                                                                |              |
|                                 | Toi Tupu Deposits                                                                                                                                                                                                                                                                                                   | 592,203                                                                                                                                        | -            |
|                                 | Interest Bearing Loans and Borrowings                                                                                                                                                                                                                                                                               | 199,900,000                                                                                                                                    | 171,550,000  |
|                                 | Derivative Financial Instruments                                                                                                                                                                                                                                                                                    | 1,292,182                                                                                                                                      | 692,627      |
|                                 | Net Liability                                                                                                                                                                                                                                                                                                       | 186,198,051                                                                                                                                    | 157,052,436  |

#### (b) Credit Risk

Credit risk arises from the financial assets of the Group, which comprise cash and cash equivalents, trade and other receivables and housing loans. The Group's exposure to credit risk arises from potential default of the counter party, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable note.

The Group does not hold any credit derivatives to offset its credit exposure.

Receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

#### (c) Liquidity Risk

The Group's objective is to maintain a continuity of funding through the use of bank loans and regular rental income from investment property.

The change in freehold property values referred to in Note 7 may impact future cashflows, as rent renewals are generally based on freehold property values. A policy has been adopted of spreading lease renewal dates to mitigate this risk.

The table on the next page reflects all contractually fixed payments and receivables for settlement, repayments and interest resulting from recognised financial assets and liabilities as of 30 June 2018. Cash flows for financial assets and liabilities without fixed amount or timing are based on the conditions existing at 30 June 2018.

#### (d) Capital Management

Management considers capital as total equity plus net debt.

When managing capital, management's objective is to ensure the entity continues as a going concern as well as to maintain optimal returns to shareholders and benefits for other stakeholders. Management also aims to maintain a capital structure that ensures the lowest cost of capital available to the entity.

# Financial Risk Management (continued)

Maturity analysis of financial assets based on management's expectation and financial liabilities based on contractual maturities:

#### 30 June 2018:

| Financial Assets            |
|-----------------------------|
| Cash and Cash Equivalents   |
| Trade and Other Receivables |
| Housing Loans               |
|                             |

#### **Financial Liabilities**

Trade and Other Payables Refundable Occupation Right Agreements Toi Tupu Deposits Interest Bearing Loans and Borrowings Derivative Financial Instruments

#### Net Liability/(Net Assets)

Maturity analysis of financial assets based on management's expectation and financial liabilities based on contractual maturities:

#### 30 June 2017:

**Financial Assets** Cash and Cash Equivalents Trade and Other Receivables

Housing Loans

#### **Financial Liabilities**

Trade and Other Payables Refundable Occupation Right Agreements

Toi Tupu Deposits

Interest Bearing Loans and Borrowings

**Derivative Financial Instruments** 

#### Net Liability/(Net Assets)

The \$60,000,000 convertible loan from a related party has not been disclosed in this note as there is currently no contractual repayment date. Repayment of the loan is to be on a date jointly agreed by the lender (Whai Maia Charitable Trust 2), Ngāti Whātua Ōrākei Whai Rawa Limited and Ngāti Whātua Ōrākei Trustee Limited (PSGE Trustee) (see note 11 for further details).

The contractual maturity of the refundable occupation right agreements may differ from the expected maturity.

| Within 1 year | 1-5 years   | > 5 years    |
|---------------|-------------|--------------|
| \$            | \$          | \$           |
|               |             |              |
| 2,551,616     | -           | -            |
| 850,641       | -           | -            |
| 325,845       | 1,303,380   | 11,405,492   |
| 3,728,102     | 1,303,380   | 11,405,492   |
|               |             |              |
| 3,966,970     | -           | -            |
| 41,140,297    | -           | -            |
| 592,203       | -           | -            |
| 55,077,242    | 144,900,000 | -            |
| 180,956       | 1,111,226   | -            |
| 100,957,668   | 146,011,226 | -            |
| 97,229,566    | 144,707,846 | (11,405,492) |

| Within 1 year | 1-5 years   | > 5 years    |
|---------------|-------------|--------------|
| \$            | \$          | \$           |
|               |             |              |
| 1,710,252     | -           | -            |
| 1,701,172     | -           | -            |
| 336,342       | 1,345,369   | 11,798,227   |
| 3,747,766     | 1,345,369   | 11,798,227   |
|               |             |              |
| 5,603,516     | -           | -            |
| 47,172,573    | -           | -            |
| -             | -           | -            |
| 5,092,159     | 166,550,000 | -            |
| -             | 692,627     | -            |
| 57,868,248    | 167,242,627 | -            |
| 54,120,482    | 165,897,258 | (11,798,227) |
|               |             |              |

The table above shows the contractual maturity. It is not expected that all residents will exercise their right to vacate their residence under the occupation right agreements within the next 12 months. Settlement of a refundable occupation right agreement generally occurs when a new occupational right agreement is issued to an incoming resident.

#### 🕘 💿 Capital Commitments

| ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~                              | 30 June 2018 |           |
|----------------------------------------------------------------------|--------------|-----------|
| Contracted capital commitments at the end of the year in respect of: | \$           | \$        |
|                                                                      |              |           |
| Investment Property                                                  |              |           |
| Acquisition                                                          | -            | 1,065,240 |
| Refurbishment Programme                                              | 461,165      | 97,782    |
| Eastcliffe Remediation                                               | -            | 2,479,338 |
|                                                                      | 461,165      | 3,642,360 |
|                                                                      |              |           |
| Inventory                                                            |              |           |
| Kāinga Tuatahi                                                       | -            | 40,274    |
| Total capital commitments                                            | 461,165      | 3,682,634 |
|                                                                      |              |           |

# 24. Equity

Shares issued were fully paid up when the assets were transferred from the Ngāti Whātua o Ōrākei Maori Trust Board as part of the PSGE restructure.

During the year the Group declared to Ngāti Whātua Ōrākei Trustee Limited gross dividends of \$14,343,106 (30 June 2017: \$2,235,186). This is inclusive of \$749,106 (30 June 2017: \$391,158) of Maori Authority Credits.

# 25. Contingent Liabilities

Under the lease to the New Zealand Defence Force ("NZDF") in relation to the Narrowneck Block, NZDF have the ability to bring the lease to an end at any time from the 15th anniversary of the commencement date. If NZDF exercises this right Whai Rawa Property Holdings Limited Partnership is obliged to pay to NZDF an amount calculated in accordance with a pre-arranged formulae that reflects the rent that NZDF has prepaid for the unexpired portion of the lease term. If the lease is terminated between the 15th and 21st anniversary of the commencement date the amount payable to NZDF will be between \$1.0 million and \$7.4 million; if the lease is terminated after the 21st anniversary of commencement no payment will be required.

# 26 Subsequent Events

There were no events subsequent to balance date that would affect the financial statements.



#### **Independent Auditor's Report**

to the Shareholder of Ngāti Whātua Ōrākei Whai Rawa Limited

#### **Report on the Audit of the Financial Statements**

#### Opinion

We have audited the financial statements of Ngāti Whātua Ōrākei Whai Rawa Limited and its subsidiaries ("the Group") on pages 26 to 58, which comprise the consolidated statement of financial position of the Group as at 30 June 2018, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended of the Group, and the notes to the consolidated financial statements including a summary of significant accounting policies.

In our opinion, the consolidated financial statements on pages 26 to 58 present fairly, in all material respects, the consolidated financial position of the Group as at 30 June 2018 and its consolidated financial performance and cash flows for the year then ended in accordance with New Zealand equivalents to International Financial Reporting Standards Reduced Disclosure Regime

This report is made solely to the Company's shareholder. Our audit has been undertaken so that we might state to the Company's shareholder those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholder, for our audit work, for this report, or for the opinions we have formed.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (New Zealand) Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We are independent of the Group in accordance with Professional and Ethical Standard 1 (revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

|           | We believe that the audit evidence we have<br>obtained is sufficient and appropriate to provide<br>a basis for our opinion.                                                                                                                                                                                                                                              |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3,<br>e   | Ernst & Young provides GST advisory services<br>and remuneration benchmarking services to the<br>Group. We have no other relationship with, or<br>interest in Ngāti Whātua Ōrākei Whai Rawa Limited<br>and its subsidiaries.                                                                                                                                             |
| es<br>g   | Partners and employees of our firm may deal<br>with the Group on normal terms within the ordinary<br>course of trading activities of the business of<br>the Group.                                                                                                                                                                                                       |
|           | Information Other Than the Financial<br>Statements and Auditor's Report                                                                                                                                                                                                                                                                                                  |
| al<br>e.  | The directors of the Company are responsible<br>for the Annual Report, which includes information<br>other than the consolidated financial statements<br>and auditor's report which is expected to be made<br>available to us after the date of this auditor's report.                                                                                                   |
| er<br>ne  | Our opinion on the consolidated financial<br>statements does not cover the other information<br>and we do not express any form of assurance<br>conclusion thereon.                                                                                                                                                                                                       |
| e         | In connection with our audit of the consolidated<br>financial statements, our responsibility is to read the<br>other information and, in doing so, consider whether<br>the other information is materially inconsistent<br>with the consolidated financial statements or our<br>knowledge obtained during the audit, or otherwise<br>appears to be materially misstated. |
| l).<br>es | If, based on the work we have performed on the<br>other information obtained prior to the date of<br>this auditor's report, we conclude that there is a<br>material misstatement of this other information,<br>we are required to report that fact. We have<br>nothing to report in this regard.                                                                         |

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# lgāti Whātua Ōrākei Whai Rawa Limited

## Independent Auditor's Report

to the Shareholder of Ngāti Whātua Ōrākei Whai Rawa Limited (continued)

# Directors' Responsibilities for the Financial Statements

The directors are responsible, on behalf of the Company, for the preparation and fair presentation of the consolidated financial statements in accordance with New Zealand equivalents to International Financial Reporting Standards Reduced Disclosure Regime, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing on behalf of the entity the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or cease operations, or have no realistic alternative but to do so.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing (New Zealand) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the External Reporting Board website: https://www.xrb.govt.nz/standards-for-assurancepractitioners/auditors-responsibilities/auditreport-7/. This description forms part of our auditor's report.

Ernet + Young

Chartered Accountants Auckland 28 September 2018





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